

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:51 PM
To: 'David Silverman'
Subject: FW: Study Intersections

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Thursday, May 11, 2017 9:56 AM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Re: Study Intersections

Marian

Dick Kavanagh is meeting with Moustis today and is trying to get a meeting set up for next Wednesday. Once that is confirmed, Rick will try to calendar a meeting with Walsh Sr. for the same day.

Ian will respond to the sewer and water expenses under separate cover.

Thanks again,

Patrick

Sent from my iPhone

On May 11, 2017, at 6:01 AM, Marian Gibson <marian.gibson@villageofelwood.com> wrote:

Patrick,
Great to see both of you as well. Thanks for lunch. Please remind Ian to send the cost for sewer and water improvements for Manhattan properties that Lakewood homes was considering.

If you get a meeting with Jim Moustis or Larry Walsh please let me know and I will inform the mayor. As a reminder, I will be out of town May 19 through the 25th but if you need anything during that time frame please feel free to call or email me.
Thanks

Marian T. Gibson, ICMA-CM
Village Administrator

Village of Elwood
401 E. Mississippi
Elwood, IL 60421
(815) 424-1095 Direct
(815) 509-2282 Cell
Email marian.gibson@villageofelwood.com

On May 11, 2017, at 5:04 AM, Patrick Robinson <probinson@northpointkc.com> wrote:

Marian

It was good to see you yesterday. I wanted to share an exhibit that shows the intersections that we are proposing to analyze as part of the traffic study. I think we might be analyzing some intersections that might not be necessary. I'd view this as an abundance of caution approach so that we can comply with IDOT traffic study requirements.

Please review and comment.

Thanks again,

Patrick

Sent from my iPhone

Begin forwarded message:

From: Tom George <tgeorge@northpointkc.com>
Date: May 10, 2017 at 10:06:08 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>, Ian McDonald <imcdonald@northpointkc.com>
Subject: Study Intersections

Tom George

<mime-attachment.html>

<image001.jpg>

<image002.jpg>

<mime-attachment.html>

<Study Intersections.pdf>

<mime-attachment.html>

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From: Marian Gibson
Sent: Monday, July 10, 2017 1:51 PM
To: 'David Silverman'
Subject: FW: Project Compass Discussion Topics

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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Monday, May 22, 2017 4:01 PM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Re: Project Compass Discussion Topics

Talked to Mayor over the weekend. Seems like we will be meeting with O'Connor's on Wednesday or Thursday.

Sent from my iPhone

On May 22, 2017, at 3:39 PM, Marian Gibson <marian.gibson@villageofelwood.com> wrote:

I will review.
Did you and the Mayor decide how to proceed with the O'Connor brothers?

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On May 22, 2017, at 4:43 PM, Patrick Robinson <probinson@northpointkc.com> wrote:

Marian:

I wanted to share our view on common talking points. I think it fits on one page.

Let's discuss at your convenience.

Thanks,

Patrick

A Pro-Active Strategic Approach:

We all know that more warehousing and distribution facilities are going up along Route 53. The freight industry in Will County is showing no signs of slowing down:

It's grown by 138 percent in the past decade

BNSF is going to be increasing capacity by almost 50 percent, adding 500,000 more containers annually.

That means more volume, more trucks and more demand to accommodate goods being shipped here. It's crucial for Elwood to strategically get ahead of this trend, control the growth and look out for the interests of the Village and its residents.

A Smart, Responsible Vision for the Future:

NorthPoint Development is proposing to build a new warehousing, distribution and light manufacturing park east of Route 53 in Jackson Township. It's a smart, responsible design – with safety in mind.

The project is called Compass Business Park and will be developed by NorthPoint, a company with decades of experience in building these types of facilities – the right way, by working in partnership with local communities.

NorthPoint wants to make a \$1.1 billion investment to build the park, creating new jobs, strengthening Elwood's tax base, and generating revenue for local businesses and the regional economy. It comes at no risk to the Village, which won't incur any debt.

Designed with Safety in Mind:

The key to this project is its smart and sensible design. There will be one dedicated route to the business park via a bridge over Route 53. Once inside, trucks drive along a "closed loop" to keep them off Route 53 and out of residential neighborhoods.

The "closed loop" will keep trucks off local roads by circulating and containing them within the business park. The dedicated route to the business park features a bridge over Route 53, providing a direct path from the business park that flows directly onto the preferred route to I-55.

A decorative, privately funded gateway bridge will connect the intermodal to the business park and extend across Route 53. Walter Strawn Road at the intersection of Route 53 will remain shut down.

Listening to the Community:

NorthPoint would also invest in the community. NorthPoint is offering to help pay for and build:

An Elwood Learning and Career Center to offer programs for career enhancement, workforce training, job placement and continuing education.
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Patrick Robinson, P.E. | Vice President of Development

<image001.jpg>

d: 816.888.7872 | c: 913.915.7150

Please note our new address:

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Riverside, MO 64150

e-mail: Patrick@northpointkc.com

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<image001.jpg>

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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Wednesday, May 24, 2017 4:25 PM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Cc: Jamie Mack <jamie.mack@villageofelwood.com>
Subject: Re: Project Compass Discussion Topics

Thanks for sharing. We'll incorporate these items.

Thanks again!

Patrick

Sent from my iPhone

On May 23, 2017, at 1:18 PM, Marian Gibson <marian.gibson@villageofelwood.com> wrote:

Patrick these comments are from Jamie Mack. If you have questions regarding them please call her. I concur with her comments.

Marian T. Gibson, ICMA-CM
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Email marian.gibson@villageofelwood.com

Begin forwarded message:

From: Jamie Mack <jamie.mack@villageofelwood.com>
Date: May 23, 2017 at 1:43:03 PM EDT

To: Marian Gibson <marian.gibson@villageofelwood.com>

Subject: Re: Project Compass Discussion Topics

Marian, I have more detailed thoughts in editing, but here are my basic comments:

1. In describing the bridge **over** Route 53, assure residents that it will not encroach on existing residential neighborhoods.
2. In describing how the village won't incur debt, I would certainly reference the financial benefits. Some helpful comments from the meeting: "Direct payment that's liner to success" and "Provide a sources of revenue that don't exist today".
3. Instead of intermodal, use inland ports
4. I'd remove the words "more trucks"
5. Another thing that was said in the meeting that I think is appealing is "Navigate the process in a way that's meaningful to the village". So that could be part of that second to last point about listening to the community...

On May 23, 2017, at 10:51 AM, Marian Gibson
<marian.gibson@villageofelwood.com> wrote:

Jamie, I asked them for talking points. Can you take a look at these and let me know what you think.

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Begin forwarded message:

From: Patrick Robinson <probinson@northpointkc.com>
Date: May 22, 2017 at 4:43:23 PM EDT
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Project Compass Discussion Topics

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<image001.jpg>

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Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:50 PM
To: 'David Silverman'
Subject: FW: Compass meeting follow up- Residential Property Values

Marian T. Gibson, ICMA-CM
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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Monday, June 05, 2017 11:28 AM
To: Marian Gibson <marian.gibson@villageofelwood.com>; Ian McDonald <ian@northpointkc.com>
Subject: FW: Compass meeting follow up- Residential Property Values

FYI – It looks like Logistics Park Kansas City has been a positive impact on nearby residential home values.

Patrick

Patrick Robinson, P.E. | Vice President of Development



d: 816.888.7872 | c: 913.915.7150

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e-mail: Patrick@northpointkc.com

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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Monday, June 05, 2017 11:27 AM
To: 'ktmae11@yahoo.com' <ktmae11@yahoo.com>
Subject: Compass meeting follow up- Residential Property Values

Katie:

Thank you again for meeting with Ian and me last Friday. During our meeting, I committed to following up with you on the impact to residential property values. The most similar project that I have worked on is Logistics Park Kansas City in

Edgerton, Johnson County, KS and the following information is based on residential homes that are closest to this business park.

Appraised values range from \$134,000 to \$831,110 and the change in values have varied from 1.50% to 23.65% from 2016 to 2017.

A table of residential homes in close proximity to Logistics Park Kansas City follows:

Address	Year Built	2017 Appraised Value	2016 Appraised Value	% Change
19901 Pepper Tree Lane	1976	\$ 215,700	\$ 198,711	8.56%
19903 Pepper Tree Lane	1976	\$ 234,200	\$ 189,400	23.65%
19905 Pepper Tree Lane	1976	\$ 199,800	\$ 190,800	4.72%
19907 Pepper Tree Lane	1977	\$ 205,100	\$ 196,560	4.34%
19909 Pepper Tree Lane	1977	\$ 627,100	\$ 533,400	17.57%
19911 Pepper Tree Lane	1999	\$ 448,080	\$ 403,330	11.10%
19913 Pepper Tree Lane	1982	\$ 296,160	\$ 262,490	12.83%
20265 Pepper Tree Lane	1994	\$ 831,110	\$ 676,040	22.92%
30249 W. 185th Street	2008	\$ 237,500	\$ 202,000	17.57%
30248 W. 185th Street	2008	\$ 273,400	\$ 240,100	13.87%
30235 W. 184th Ter.	2007	\$ 196,900	\$ 178,100	10.56%
18448 Curry Street	2007	\$ 218,000	\$ 204,400	6.65%
18436 Curry Street	2011	\$ 278,900	\$ 270,100	3.26%
18424 Curry Street	2010	\$ 257,000	\$ 253,200	1.50%
18412 Curry Street	2010	\$ 279,700	\$ 258,800	8.08%
30201 W. 184th Street	2004	\$ 192,100	\$ 182,400	5.32%
30200 W. 184th Street	2003	\$ 230,100	\$ 204,100	12.74%
748 Poplar Street	2006	\$ 136,100	\$ 131,800	3.26%
632 Poplar Street	2006	\$ 134,000	\$ 116,400	15.12%

Thanks again for your time and please do not hesitate to contact me should you have any questions or require additional information,

Patrick

Patrick Robinson, P.E. | Vice President of Development



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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Thursday, June 15, 2017 3:50 PM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: CBPark Link

Here is a preview of the website.

Sent from my iPhone

Begin forwarded message:

From: Scott Burnham <scott@serafin.com>
Date: June 15, 2017 at 3:42:37 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>, Ian McDonald <imcdonald@northpointkc.com>
Subject: CBPark Link

<http://www.saltrank.com/clients/cbpark/>

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:49 PM
To: 'David Silverman'
Subject: FW: draft- LEHD Workforce Mapping

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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Thursday, June 22, 2017 3:20 PM
To: Tim.Sjogren@kimley-horn.com; Ian McDonald <imcdonald@northpointkc.com>; scott@serafin.com; tgeorge@northpointkc.com; davidj@serafin.com; Joshua@serafin.com; Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: draft- LEHD Workforce Mapping

Good map showing existing work force origins for Elwood businesses.

Sent from my iPhone

Begin forwarded message:

From: Chris Reeves <creeves@northpointkc.com>
Date: June 20, 2017 at 5:05:30 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Subject: FW: LEHD Workforce Mapping

Patrick – I didn't receive the attachment on this for your signature. Thanks!!

From: Chris Reeves [mailto:creeves@northpointkc.com]
Sent: Tuesday, June 20, 2017 3:18 PM
To: Patrick Robinson <probinson@northpointkc.com>
Subject: RE: LEHD Workforce Mapping

Patrick – I didn't receive the attachment

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Tuesday, June 20, 2017 3:03 PM
To: Rodney Tonelli <rtonelli@ruettigertonelli.com>

Cc: Chris Reeves <creeves@northpointkc.com>

Subject: Re: LEHD Workforce Mapping

Rod

Please accept this message as authorization to proceed. When would the graphical data be available?

Chris

Please put my electronic signature on this and send copies to Rod and me.

Thanks,

Patrick

Sent from my iPhone

On Jun 20, 2017, at 2:46 PM, Rodney Tonelli <rtonelli@ruettigertonelli.com> wrote:

Patrick

Our proposal is attached as we had discussed. Please let me know if you have any questions. Thanks so much!

Sincerely,

<image005.jpg>

Rodney Tonelli AICP | President
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 office
(815) 474-2731 mobile
www.ruettigertonelli.com

<image006.jpg>

<NorthPointDevelopment_Patrick Robinson_CP_MJD_LEHD Data_6-19-17.pdf>

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Sent: Thursday, June 22, 2017 3:20 PM
To: Tim.Sjogren@kimley-horn.com; Ian McDonald <imcdonald@northpointkc.com>; scott@serafin.com; tgeorge@northpointkc.com; davidj@serafin.com; Joshua@serafin.com; Marian Gibson <marian.gibson@villageofelwood.com>
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Sent from my iPhone

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From: Chris Reeves <creeves@northpointkc.com>
Date: June 20, 2017 at 5:05:30 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Subject: FW: LEHD Workforce Mapping

Patrick – I didn't receive the attachment on this for your signature. Thanks!!

From: Chris Reeves [mailto:creeves@northpointkc.com]
Sent: Tuesday, June 20, 2017 3:18 PM
To: Patrick Robinson <probinson@northpointkc.com>
Subject: RE: LEHD Workforce Mapping

Patrick – I didn't receive the attachment

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Tuesday, June 20, 2017 3:03 PM
To: Rodney Tonelli <rtonelli@ruettigertonelli.com>

Cc: Chris Reeves <creeves@northpointkc.com>

Subject: Re: LEHD Workforce Mapping

Rod

Please accept this message as authorization to proceed. When would the graphical data be available?

Chris

Please put my electronic signature on this and send copies to Rod and me.

Thanks,

Patrick

Sent from my iPhone

On Jun 20, 2017, at 2:46 PM, Rodney Tonelli <rtonelli@ruettigertonelli.com> wrote:

Patrick

Our proposal is attached as we had discussed. Please let me know if you have any questions. Thanks so much!

Sincerely,

<image005.jpg>

Rodney Tonelli AICP | President
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 office
(815) 474-2731 mobile
www.ruettigertonelli.com

<image006.jpg>

<NorthPointDevelopment_Patrick Robinson_CP_MJD_LEHD Data_6-19-17.pdf>

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:49 PM
To: 'David Silverman'
Subject: FW: draft LEHD Workforce Mapping
Attachments: image005.png; Untitled attachment 00066.htm; image006.jpg; Untitled attachment 00069.htm; Distance_Pie Chart.pdf; Untitled attachment 00072.htm; LEHD Data.xlsx; Untitled attachment 00075.htm; G02-Workforce Home Locations.pdf; Untitled attachment 00078.htm

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: probinson@northpointkc.com [mailto:probinson@northpointkc.com]
Sent: Thursday, June 22, 2017 5:18 PM
To: Bob Gibson <marian.gibson@villageofelwood.com>; Tim Sjogren <tim.sjogren@kimley-horn.com>; tgeorge@northpointkc.com; Joshua Robbins <joshua@serafin.com>; Scott Burnham <scott@serafin.com>; David Just <davidj@serafin.com>
Subject: Fwd: draft LEHD Workforce Mapping

Second attempt to send the workforce origin map from your technically challenged friend.

Patrick

Sent from my iPad

Begin forwarded message:

From: Michael Dahm <mdahm@ruettigertonelli.com>
Date: June 22, 2017 at 1:25:42 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Cc: Rodney Tonelli <rtonelli@ruettigertonelli.com>
Subject: RE: LEHD Workforce Mapping

Patrick,

Attached please find a map of the workers home locations from the I-4 area of Elwood per the 2014 LEHD data. A PDF of the radar chart showing the direction and distance for the workers within this area and table of the data from the 2014 LEHD set is also included. Please let me know if you have any questions or comments.

Sincerely,

Michael Dahm GISP ▪ AICP | GIS Director
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 phone
www.ruettigertonelli.com

Elwood I-4 Zoning Area Workers

2014 Census Longitudinal Employer-Household Dynamics

Origin-Destination Employment Statistics (LODES)

All Job Classifications

Workers

Goods Producing	761
Trade, Transportation and Utilities	852
All Other Services	124
Total	1737

Earnings - \$/Month

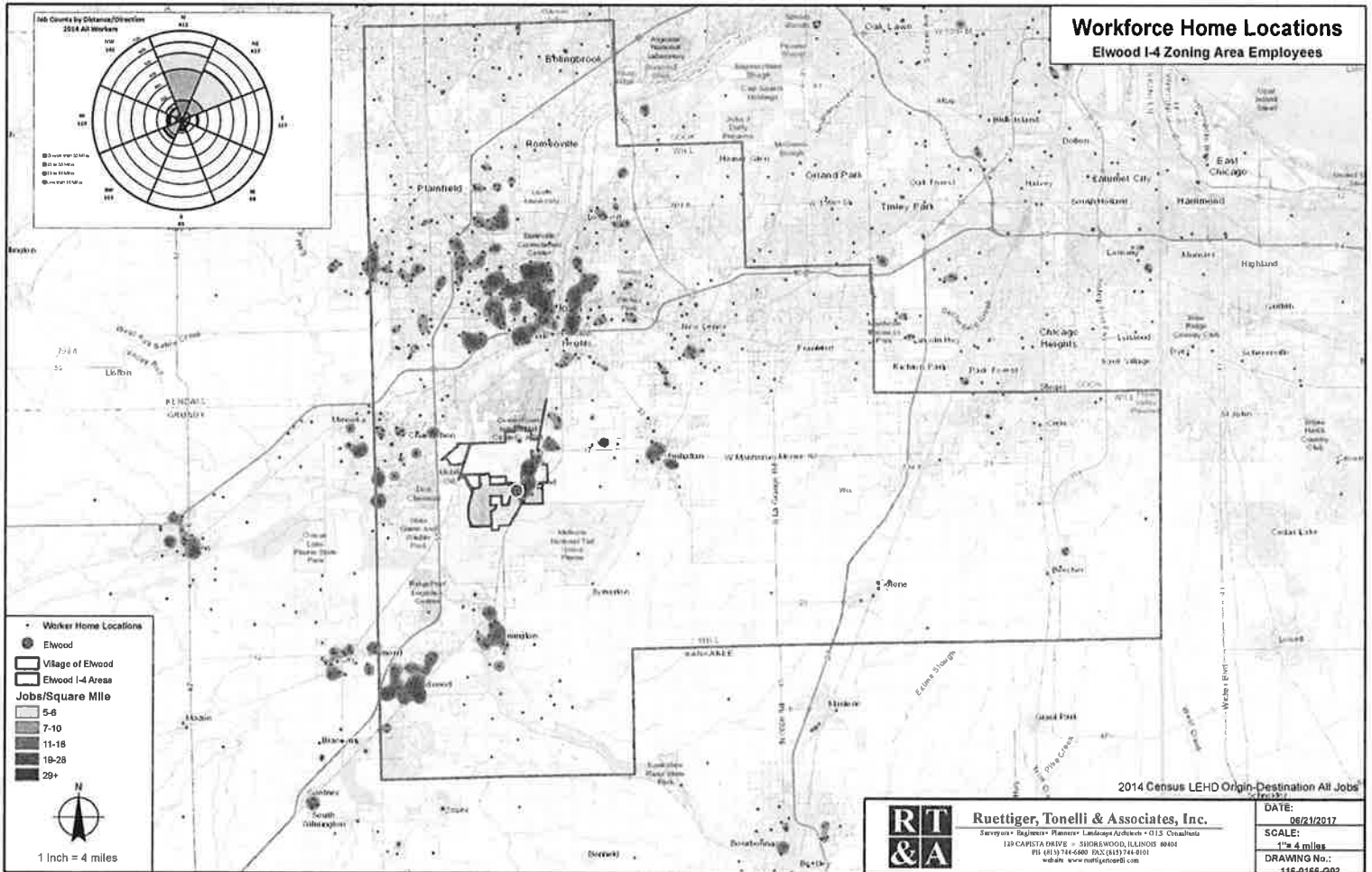
<= \$1,250	88
\$1,251-\$3,333	349
>\$3,333	1300

Worker Age

29 or younger	374
30-54	1035
55 or older	328

Home/Work Census Block Distance	Overall		North		Northeast		East
	Count	Share	Count	Share	Count	Share	Count
Total All Jobs	1737		612		427		127
Less than 10 Miles	413	24%	156	25%	69	16%	26
10-24 Miles	663	38%	244	40%	109	26%	32
25-50 Miles	486	28%	126	21%	244	57%	57
Greater than 50 Miles	175	10%	86	14%	5	1%	12

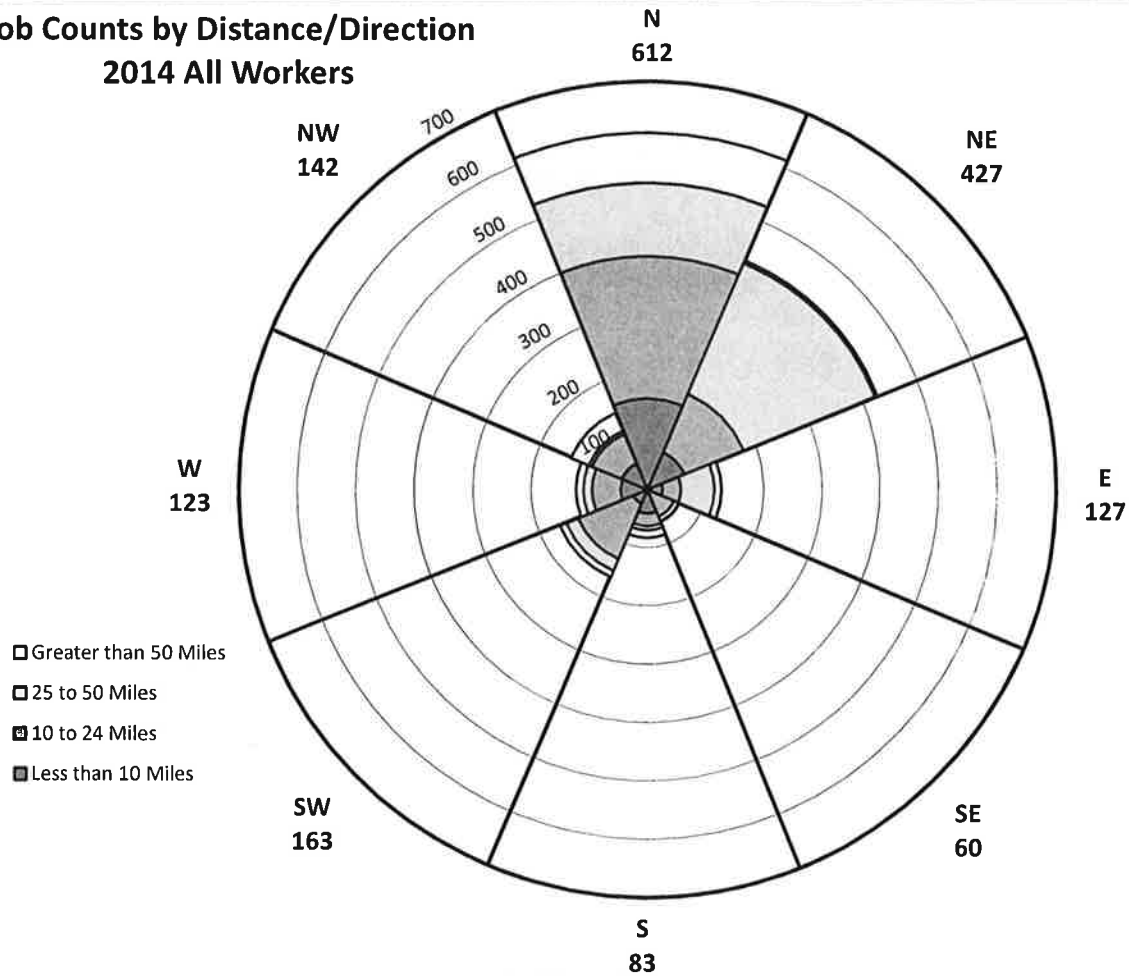
Workforce Home Locations Elwood I-4 Zoning Area Employees



Ruettiger, Tonelli & Associates, Inc.
Surveyors • Engineers • Planners • Landscape Architects • GIS Consultants
120 CAPITAL DRIVE • SHOREWOOD, ILLINOIS 60054
TEL: (815) 714-5800 FAX: (815) 744-8101
website: www.rtaonline.com

DATE: 06/21/2017
SCALE: 1" = 4 miles
DRAWING No.: 115-0165-002

Job Counts by Distance/Direction **2014 All Workers**



Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:49 PM
To: 'David Silverman'
Subject: FW: draft LEHD Workforce Mapping

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Thursday, June 22, 2017 8:55 PM
To: Tom George <tgeorge@northpointkc.com>
Cc: Bob Gibson <marian.gibson@villageofelwood.com>; Tim Sjogren <tim.sjogren@kimley-horn.com>; Joshua Robbins <joshua@serafin.com>; Scott Burnham <scott@serafin.com>; David Just <davidj@serafin.com>
Subject: Re: draft LEHD Workforce Mapping

Tom

I'm not sure, but it is clear that the community seems satisfied with our truck plan and now most discussions are about employee/ car traffic. We'll need the time study and hopefully demonstrate that existing CO traffic is better off using the bridge as opposed to MS Street.

Sent from my iPhone

On Jun 22, 2017, at 6:06 PM, Tom George <tgeorge@northpointkc.com> wrote:

Patrick,

Thanks for forwarding. Do you know if this is for all of CP's park? The number seems quite low. The good news for Julie is that while 85% of these employees need to use Mississippi due to their origins from southwest to north, that will be the reverse for CBP.

Tom George

KANSAS CITY BUSINESS JOURNAL



2016 BEST PLACES TO WORK

<image001.jpg>

d: 816.895.8104 c: 630.258.5299 e: tgeorge@northpointkc.com

4825 NW 41st Street, Suite 500
Riverside, MO 64150
www.beyondthecontract.com

From: probinson@northpointkc.com [mailto:probinson@northpointkc.com]
Sent: Thursday, June 22, 2017 5:18 PM
To: Bob Gibson <marian.gibson@villageofelwood.com>; Tim Sjogren <tim.sjogren@kimley-horn.com>;
tgeorge@northpointkc.com; Joshua Robbins <joshua@serafin.com>; Scott Burnham
<scott@serafin.com>; David Just <davidj@serafin.com>
Subject: Fwd: draft LEHD Workforce Mapping

Second attempt to send the workforce origin map from your technically challenged friend.

Patrick

Sent from my iPad

Begin forwarded message:

From: Michael Dahm <mdahm@ruettigertonelli.com>
Date: June 22, 2017 at 1:25:42 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Cc: Rodney Tonelli <rtonelli@ruettigertonelli.com>
Subject: RE: LEHD Workforce Mapping

Patrick,

Attached please find a map of the workers home locations from the I-4 area of Elwood per the 2014 LEHD data. A PDF of the radar chart showing the direction and distance for the workers within this area and table of the data from the 2014 LEHD set is also included. Please let me know if you have any questions or comments.

Sincerely,

Michael Dahm GISP ▪ AICP | GIS Director
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 phone
www.ruettigertonelli.com



Bill Offerman <mayor.offerman@villageofelwood.com>

Fwd: Reservations | William Offerman, Ashleigh Spacht, and Marian Gibson

1 message

Tom Gilbert <tgilbert@ottosenbritz.com>

Thu, Aug 11, 2016 at 5:49 PM

To: Mayor Offerman <mayor.offerman@villageofelwood.com>, Ashleigh Spacht <ashleigh.spacht@villageofelwood.com>,"Marian T. Gibson" <rlgmtg@gmail.com>

Sent via the Samsung Galaxy S® 6, an AT&T 4G LTE smartphone

----- Original message -----

From: Tom Osterberger <tosterberger@kggllc.com>

Date: 8/11/16 5:36 PM (GMT-06:00)

To: Tom Gilbert <tgilbert@ottosenbritz.com>

Cc: Ian McDonald <imcdonald@northpointkc.com>

Subject: Fwd: Reservations | William Offerman, Ashleigh Spacht, and Marian Gibson

Tom. Here are reservations.

Sent from my iPhone

Begin forwarded message:

From: Ian McDonald <imcdonald@northpointkc.com>**Date:** August 11, 2016, 3:45:17 PM CDT**To:** Tom Osterberger <tosterberger@kggllc.com>**Cc:** Patrick Robinson <probinson@northpointkc.com>**Subject: Fwd: Reservations | William Offerman, Ashleigh Spacht, and Marian Gibson**

Tom,

FYI regarding reservations and confirmations below. Could you please send to Tom Gilbert so he can forward to the mayor and staff. Thank you, Tom.

Ian McDonald
NorthPoint Development
785-218-6583

Begin forwarded message:

From: Chris Reeves <creeves@northpointkc.com>**Date:** August 11, 2016 at 1:34:26 PM PDT**To:** Ian McDonald <imcdonald@northpointkc.com>**Cc:** Patrick Robinson <probinson@northpointkc.com>**Subject: Reservations | William Offerman, Ashleigh Spacht, and Marian Gibson**

Ian, your email said all direct communication is being run through the attorney, so I haven't sent this info to anyone. If you want to send or if you want me to send let me know.

August 14th - 16th - trip from Chicago

Confirmation # GZOHKQ (all under one confirmation)8/14/16

American Airlines Flight # 3651 from Chicago

Departing 12:17 PM

Arriving KC 1:49 PM

8/16/16

American Airlines Flight # 1573 from Kansas

Departing 9:31 AM

Arriving Chicago 11:07 AM

Hotel Sorella Country Club Plaza, 901 W. 48th Place, Kansas City, MO | 816-753-8800

William Offerman (Confirm # 2799444); Ashleigh Spacht (Confirm # 2799445); Marian Gibson (Confirm # 2799446)

Patrick indicated he can pick them up from the airport unless they want a rental – let me know if they do.

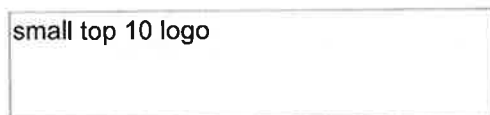
Capital Grille confirmed for dinner reservation at 6:30, Sunday the 14thJack's Stack (no reservation) – dinner Monday the 15th, unless Patrick advises otherwise

Chris L. Reeves

Administrative/Marketing Assistant



small top 10 logo



Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 6:52 PM
To: David Silverman
Subject: Fwd: draft LEHD Workforce Mapping
Attachments: image005.png; Untitled attachment 00224.htm; image006.jpg; Untitled attachment 00227.htm; Distance_Pie Chart.pdf; Untitled attachment 00230.htm; LEHD Data.xlsx; Untitled attachment 00233.htm; G02-Workforce Home Locations.pdf; Untitled attachment 00236.htm

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 E. Mississippi
Elwood, IL 60421
(815) 424-1095 Direct
(815) 509-2282 Cell
Email marian.gibson@villageofelwood.com

Begin forwarded message:

From: Mayor Matichak <mayor.matichak@villageofelwood.com>
Date: July 10, 2017 at 5:08:18 PM CDT
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: draft LEHD Workforce Mapping

Sent from my iPhone

Begin forwarded message:

From: probinson@northpointkc.com
Date: June 23, 2017 at 11:45:14 AM CDT
To: mayor.matichak@villageofelwood.com
Subject: Fwd: draft LEHD Workforce Mapping

Mayor

The attached information shows where existing employees that work in Elwood originate from.

There are high concentrations of employees coming from

1. Braidwood
2. Wilmington
3. Diamond
4. Coal City

5. Elwood
6. Manhattan
7. Minooka
8. Morris
9. New Lenox
10. Lockport
11. Joliet
12. Plainfield

Very few existing employees drive over 25 miles to work. The facts are that current employment is concentrated among neighbors and class mates that attend Elwood and Joliet schools.

Let's review.

Thanks,

Patrick

Sent from my iPad

Begin forwarded message:

From: probinson@northpointkc.com
Date: June 22, 2017 at 5:17:48 PM CDT
To: Bob Gibson <marian.gibson@villageofelwood.com>, Tim Sjogren <tim.sjogren@kimley-horn.com>, tgeorge@northpointkc.com, Joshua Robbins <joshua@serafin.com>, Scott Burnham <scott@serafin.com>, David Just <davidj@serafin.com>
Subject: Fwd: draft LEHD Workforce Mapping

Second attempt to send the workforce origin map from your technically challenged friend.

Patrick

Sent from my iPad

Begin forwarded message:

From: Michael Dahm <mdahm@ruettigertonelli.com>
Date: June 22, 2017 at 1:25:42 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Cc: Rodney Tonelli <rtonelli@ruettigertonelli.com>
Subject: RE: LEHD Workforce Mapping

Patrick,

Attached please find a map of the workers home locations from the I-4 area of Elwood per the 2014 LEHD data. A PDF of the radar chart showing the direction and distance for the workers within this area and table of the data from the 2014 LEHD set

is also included. Please let me know if you have any questions or comments.

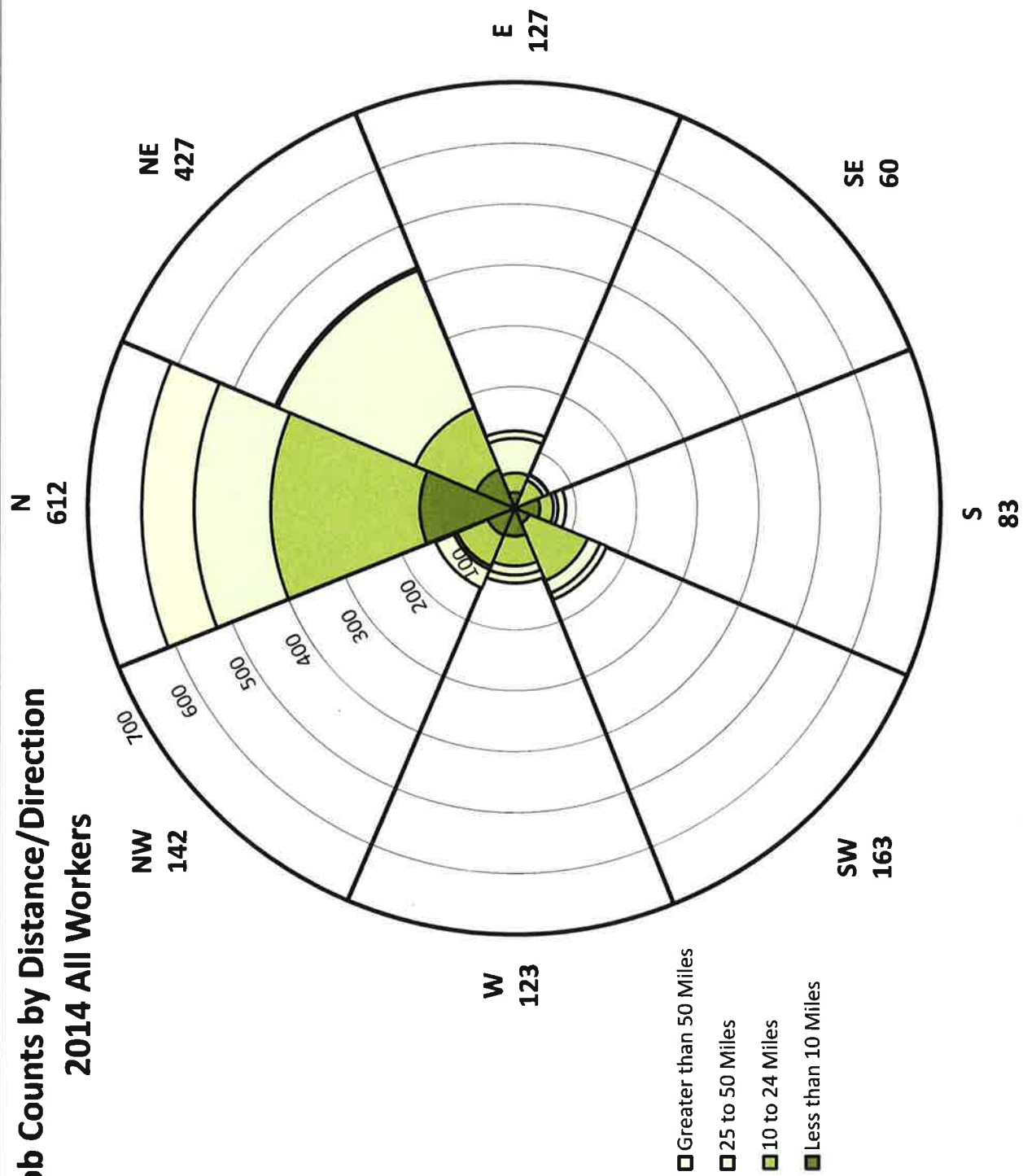
Sincerely,

Michael Dahm GISP [®] AICP | GIS Director
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 phone
www.ruettigertonelli.com

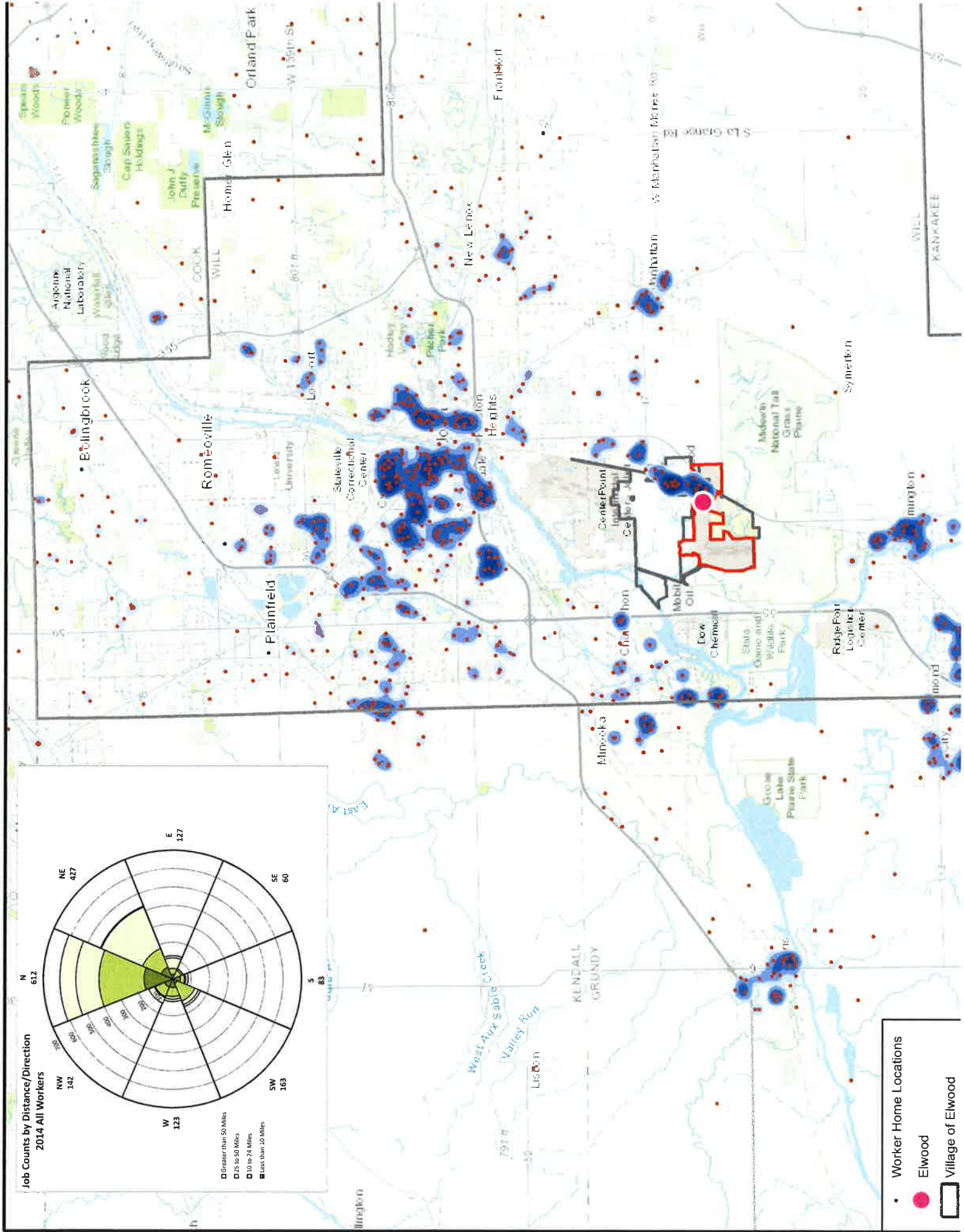
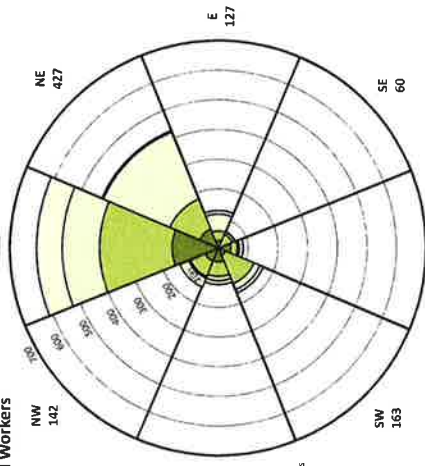
Elwood I-4 Zoning Area Workers													
2014 Census Longitudinal Employer-Household Dynamics													
Origin-Destination Employment Statistics (LODES)													
All Job Classifications													
Workers													
	Goods Producing	761											
	Trade, Transportation and Utilities	852											
	All Other Services	124											
	Total	1737											
Earnings - \$/Month													
	<= \$1,250	88											
	\$1,251-\$3,333	349											
	>\$3,333	1300											
Worker Age													
	29 or younger	374											
	30-54	1035											
	55 or older	328											
	Home/Work Census Block Distance	Overall	North	Northeast	East	Southeast	South	South	South	South	South	South	South
		Count	Share	Count	Share	Count	Share	Count	Share	Count	Share	Count	Count
	Total All Jobs	1737	612	427	127	60	83	83	163	163	163	163	163
	Less than 10 Miles	413	156	69	26	1	41	41	26	26	26	26	26
	10-24 Miles	663	244	109	32	49	22	22	103	103	103	103	103
	25-50 Miles	486	126	244	57	9	7	7	22	22	22	22	22
	Greater than 50 Miles	175	86	5	12	1	13	13	12	12	12	12	12

West	West		Northwest	
	Count	Share	Count	Share
	123		142	
16%	46	37%	48	34%
63%	49	40%	55	39%
13%	15	12%	6	4%
7%	13	11%	33	23%

Job Counts by Distance/Direction **2014 All Workers**



Job Counts by Distance/Direction
2014 All Workers



- Worker Home Locations
- Elwood
- Village of Elwood

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:48 PM
To: 'David Silverman'
Subject: FW: draft LEHD Workforce Mapping

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Friday, June 23, 2017 10:56 AM
To: Tom George <tgeorge@northpointkc.com>
Cc: Bob Gibson <marian.gibson@villageofelwood.com>; Tim Sjogren <tim.sjogren@kimley-horn.com>; Joshua Robbins <joshua@serafin.com>; Scott Burnham <scott@serafin.com>; David Just <davidj@serafin.com>
Subject: Re: draft LEHD Workforce Mapping

Thanks!

Sent from my iPhone

On Jun 22, 2017, at 6:06 PM, Tom George <tgeorge@northpointkc.com> wrote:

Patrick,

Thanks for forwarding. Do you know if this is for all of CP's park? The number seems quite low. The good news for Julie is that while 85% of these employees need to use Mississippi due to their origins from southwest to north, that will be the reverse for CBP.

Tom George

KANSAS CITY BUSINESS JOURNAL



2016 BEST PLACES TO WORK

<image001.jpg>

d: 816.895.8104 c: 630.258.5299 e: tgeorge@northpointkc.com

4825 NW 41st Street, Suite 500
Riverside, MO 64150
www.beyondthecontract.com

From: probinson@northpointkc.com [mailto:probinson@northpointkc.com]
Sent: Thursday, June 22, 2017 5:18 PM
To: Bob Gibson <marian.gibson@villageofelwood.com>; Tim Sjogren <tim.sjogren@kimley-horn.com>;
tgeorge@northpointkc.com; Joshua Robbins <joshua@serafin.com>; Scott Burnham
<scott@serafin.com>; David Just <davidj@serafin.com>
Subject: Fwd: draft LEHD Workforce Mapping

Second attempt to send the workforce origin map from your technically challenged friend.

Patrick

Sent from my iPad

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Date: June 22, 2017 at 1:25:42 PM CDT
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Cc: Rodney Tonelli <rtonelli@ruettigertonelli.com>
Subject: RE: LEHD Workforce Mapping

Patrick,

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Sincerely,

Michael Dahm GISP [®] AICP | GIS Director
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 phone
www.ruettigertonelli.com

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:48 PM
To: 'David Silverman'
Subject: FW: Herald News article

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Wednesday, June 28, 2017 8:26 AM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: Herald News article

Sent from my iPhone

Begin forwarded message:

From: Scott Burnham <scott@serafin.com>

Date: June 27, 2017 at 11:16:53 PM CDT

To: Patrick Robinson <probinson@northpointkc.com>, Ian McDonald <imcdonald@northpointkc.com>, "Mr. Tom George" <tgeorge@northpointkc.com>, Marissa Denton <mplett@northpointkc.com>, Joshua Robbins <Joshua@serafin.com>, David Just <davidj@serafin.com>, Thom Serafin <Thom@serafin.com>
Subject: Herald News article

<http://www.theherald-news.com/2017/06/27/hundreds-attend-elwood-open-house-for-proposed-industrial-park/aq6xtek/>

Sent from my iPhone

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:48 PM
To: 'David Silverman'
Subject: FW: Herald News article

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Wednesday, June 28, 2017 8:26 AM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: Herald News article

Sent from my iPhone

Begin forwarded message:

From: Scott Burnham <scott@serafin.com>
Date: June 27, 2017 at 11:16:53 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>, Ian McDonald <imcdonald@northpointkc.com>, "Mr. Tom George" <tgeorge@northpointkc.com>, Marissa Denton <mplett@northpointkc.com>, Joshua Robbins <Joshua@serafin.com>, David Just <davidj@serafin.com>, Thom Serafin <Thom@serafin.com>
Subject: Herald News article

<http://www.theherald-news.com/2017/06/27/hundreds-attend-elwood-open-house-for-proposed-industrial-park/aq6xtek/>

Sent from my iPhone

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:48 PM
To: 'David Silverman'
Subject: FW: Logistics Park Kansas City - Master Plan

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: probinson@northpointkc.com [mailto:probinson@northpointkc.com]
Sent: Friday, July 07, 2017 7:30 PM
To: Bob Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: Logistics Park Kansas City - Master Plan

Marian

The full response on home values is attached.

Sent from my iPad

Begin forwarded message:

From: Tom George <tgeorge@northpointkc.com>
Date: July 6, 2017 at 9:34:57 AM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Subject: RE: Logistics Park Kansas City - Master Plan

This should be very helpful. I had done the same thing she had done, but I had the advantage of knowing where the future buildings were going. Pawel is working hard trying to get us some data on this topic. We talked again yesterday.

Tom George



KANSAS CITY BUSINESS JOURNAL



2016 BEST PLACES TO WORK

d: 816.895.8104 c: 630.258.5299 e: tgeorge@northpointkc.com

From: probinson@northpointkc.com [mailto:probinson@northpointkc.com]
Sent: Thursday, July 6, 2017 9:26 AM
To: compass@northpointkc.com
Subject: Fwd: Logistics Park Kansas City - Master Plan

Fyi- let me know if you have feedback.

Sent from my iPad

Begin forwarded message:

From: Patrick Robinson <probinson@northpointkc.com>
Date: July 5, 2017 at 11:26:18 PM CDT
To: stephanie irvine <sirvine.84@gmail.com>
Subject: Fwd: Logistics Park Kansas City - Master Plan

Stephanie:

Thank you for the indulgence in answering the questions as answers are available.

The attached site map indicates the proximity of Logistics Park Kansas City to nearby homes. Please note that the buildings shown in white are either under construction or completed. The buildings in yellow have not been constructed and are proposed.

The attached site plan indicates that we had proposed UPS on the site adjacent to Pepper Tree Lane. UPS ultimately selected a site to the north, closer to the intermodal facility.

I am hopeful that this site plan clarifies the geographic proximity to existing homes. As a side note, google images are not updated frequently enough to reflect recent or current construction. The base satellite image available on my iPad does not show eleven buildings that have been recently completed or are under construction. These include Midwest Gateway (two buildings by others on the site west of Flexsteel), UPS, a build-to-suit for a company that has not yet announced, ColdPoint (exports frozen protein products), Triumph (manufacturer with over 200 jobs and average pay exceeding \$100,000), and a host of others.

The data source utilized for the appraised value is Johnson County AIMS. The data provided by the County is used by banks and lending institutions for refinancing and other financial instruments which we believe speaks to the reliability of the data.

Johnson County, the host county for Logistics Park Kansas City,

aggressively appraises each year. There was a repeal of the mortgage registration tax in the State of KS. Johnson County was particularly impacted by this. There are reports that this tax represented as much as 25% of their annual budget (2017 budget was over \$300 million). There is a special note in the County's FY 2017 budget regarding the mortgage registration tax.

Outside of the mortgage registration tax, some properties on Pepper Tree Lane have been rezoned to commercial uses, which increases the taxes.

As to real estate property taxes, Logistics Park Kansas City will remit over \$6 million to local taxing jurisdictions this year. Increases in local property taxes are not a result of subsidies provided to this project.

I am hopeful that this message provided clarity on proximity to homes, data sources, and an explanation as to why taxes have increased.

I look forward to continuing the discussion and would welcome the opportunity to review these items with you in person.

Thanks again,

Patrick

M 913-915-7150

Sent from my iPhone

Begin forwarded message:

<LPKC Master Site Plan 06 28 17.pdf>

Marian Gibson

From: Mayor Matichak
Sent: Monday, July 10, 2017 5:08 PM
To: Marian Gibson
Subject: Fwd: draft LEHD Workforce Mapping
Attachments: image005.png; Untitled attachment 00188.htm; image006.jpg; Untitled attachment 00191.htm; Distance_Pie Chart.pdf; Untitled attachment 00194.htm; LEHD Data.xlsx; Untitled attachment 00197.htm; G02-Workforce Home Locations.pdf; Untitled attachment 00200.htm

Sent from my iPhone

Begin forwarded message:

From: probinson@northpointkc.com
Date: June 23, 2017 at 11:45:14 AM CDT
To: mayor.matichak@villageofelwood.com
Subject: Fwd: draft LEHD Workforce Mapping

Mayor

The attached information shows where existing employees that work in Elwood originate from.

There are high concentrations of employees coming from

1. Braidwood
2. Wilmington
3. Diamond
4. Coal City
5. Elwood
6. Manhattan
7. Minooka
8. Morris
9. New Lenox
10. Lockport
11. Joliet
12. Plainfield

Very few existing employees drive over 25 miles to work. The facts are that current employment is concentrated among neighbors and class mates that attend Elwood and Joliet schools.

Let's review.

Thanks,

Patrick

Sent from my iPad

Begin forwarded message:

From: probinson@northpointkc.com
Date: June 22, 2017 at 5:17:48 PM CDT
To: Bob Gibson <marian.gibson@villageofelwood.com>, Tim Sjogren <tim.sjogren@kimley-horn.com>, tgeorge@northpointkc.com, Joshua Robbins <joshua@serafin.com>, Scott Burnham <scott@serafin.com>, David Just <davidj@serafin.com>
Subject: Fwd: draft LEHD Workforce Mapping

Second attempt to send the workforce origin map from your technically challenged friend.

Patrick

Sent from my iPad

Begin forwarded message:

From: Michael Dahm <mdahm@ruettigertonelli.com>
Date: June 22, 2017 at 1:25:42 PM CDT
To: Patrick Robinson <probinson@northpointkc.com>
Cc: Rodney Tonelli <rtonelli@ruettigertonelli.com>
Subject: RE: LEHD Workforce Mapping

Patrick,

Attached please find a map of the workers home locations from the I-4 area of Elwood per the 2014 LEHD data. A PDF of the radar chart showing the direction and distance for the workers within this area and table of the data from the 2014 LEHD set is also included. Please let me know if you have any questions or comments.

Sincerely,

Michael Dahm GISP [®] AICP | GIS Director
129 Capista Drive
Shorewood, Illinois 60404
(815) 744-6600 phone
www.ruettigertonelli.com

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 6:51 PM
To: David Silverman
Subject: Fwd: Draft - Feedback forms

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 E. Mississippi
Elwood, IL 60421
(815) 424-1095 Direct
(815) 509-2282 Cell
Email marian.gibson@villageofelwood.com

Begin forwarded message:

From: Mayor Matichak <mayor.matichak@villageofelwood.com>
Date: July 10, 2017 at 5:07:53 PM CDT
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: Draft - Feedback forms

Sent from my iPhone

Begin forwarded message:

From: Patrick Robinson <probinson@northpointkc.com>
Date: June 30, 2017 at 3:55:00 PM CDT
To: mayor.matichak@villageofelwood.com
Subject: FW: Draft - Feedback forms

Mayor Matichak:

As discussed, following is a link that should open as a google map. Each dot represents a household in attendance. From a hand count at our office, it is estimated that 82 Village of Elwood residential households attended the event. As you might recall, we estimate that there were 400-450 attendees.

<https://www.google.com/maps/d/u/0/edit?mid=1cDkwEv6D4jMu3iTiGaSvcgRS5VE&ll=41.411541917938294%2C-88.112039019397&z=13>

The following is a summary of feedback forms that we received at the open house.

I reviewed the feedback forms and we received approximately 115 comments. This is higher than the number of forms as we received multiple comments on each form.

The following is a rank order list of the number of comments:

1. (Receiving 10 comments): Existing and Future employee traffic
2. (receiving 9 comments): Closed loop recommendations
3. 9 comments: development standards (landscaping, noise, and lighting).
4. 8 comments – benefits to the Village/ What does the Village get
5. 8 comments - Residential home values

There was a break in the number of comments, and I would describe the following list as the second tier comments:

6. 5 comments - Farm Access
7. 5 comments – Truck traffic on I-55 and I-80
8. 4 comments – Business opportunities – want NP to procure goods or services from them
9. 4 comments – Request for ongoing updates
10. 4 comments – Request to sell us large agricultural parcels in the vicinity of the proposed development
11. 3 comments – Signal at Mississippi and 53
12. 3 comments – request for traffic calming/ barriers in existing Elwood limits
13. 3 comments – questions on when the process started
14. 3 comments – proper compensation for village services
15. 3 comments – emergency access
16. 3 comments – environmental

Then there was a group of outliers:

The following received two comments each:

17. Local Roads need to be appropriately improved
18. What property do we have?
19. Utilization of alternative energy
20. School expansion / funding
21. Incentive structure for development
22. Truck drivers don't speak English
23. Where will new residential be located?
24. What are the benefits to the Village of Manhattan/ Manhattan Township
25. Removal of signal at Ira Morgan
26. Loss of farms

The following received one comment each:

27. Lost trucks
28. Houboldt bridge impact on personal residence
29. Request for better farm access to intermodals.

I think most of these can be addressed.

Patrick Robinson, P.E. | Vice President of Development



d: 816.888.7872 | c: 913.915.7150

Please note our new address:
4825 NW 41st Street, Suite 500
Riverside, MO 64150
e-mail: Patrick@northpointkc.com
www.beyondthecontract.com
www.logisticsparkkc.com

Marian Gibson

From: Mayor Matichak
Sent: Monday, July 10, 2017 5:06 PM
To: Marian Gibson
Subject: Fwd: Logistics Park Kansas City - Master Plan
Attachments: LPKC Site Plan PR 07 02 17.pdf; Untitled attachment 00181.htm

Sent from my iPhone

Begin forwarded message:

From: probinson@northpointkc.com
Date: July 6, 2017 at 9:31:46 AM CDT
To: mayor.matichak@villageofelwood.com
Subject: Fwd: Logistics Park Kansas City - Master Plan

Mayor Matichak

I wanted to provide clarification on impacts to home values. The attached correspondence (below) was sent as additional clarification on proximity to existing homes at the Edgerton, KS development. I understand that this is an issue of particular interest and wanted to share this correspondence.

We remain committed to a thorough, transparent process. We understand that some residences are particularly impacted and are attempting to set up meetings with property owners.

Thanks,

Patrick

Sent from my iPad

Begin forwarded message:

From: Patrick Robinson <probinson@northpointkc.com>
Date: July 5, 2017 at 11:26:18 PM CDT
To: stephanie irvine <sirvine.84@gmail.com>
Subject: Fwd: Logistics Park Kansas City - Master Plan

Stephanie:

Thank you for the indulgence in answering the questions as answers are available.

The attached site map indicates the proximity of Logistics Park Kansas City to nearby homes. Please note that the buildings shown in white are either under construction or completed. The buildings in yellow have not been constructed and are proposed.

The attached site plan indicates that we had proposed UPS on the site adjacent to Pepper Tree Lane. UPS ultimately selected a site to the north, closer to the intermodal facility.

I am hopeful that this site plan clarifies the geographic proximity to existing homes. As a side note, google images are not updated frequently enough to reflect recent or current construction. The base satellite image available on my iPad does not show eleven buildings that have been recently completed or are under construction. These include Midwest Gateway (two buildings by others on the site west of Flexsteel), UPS, a build-to-suit for a company that has not yet announced, ColdPoint (exports frozen protein products), Triumph (manufacturer with over 200 jobs and average pay exceeding \$100,000), and a host of others.

The data source utilized for the appraised value is Johnson County AIMS. The data provided by the County is used by banks and lending institutions for refinancing and other financial instruments which we believe speaks to the reliability of the data.

Johnson County, the host county for Logistics Park Kansas City, aggressively appraises each year. There was a repeal of the mortgage registration tax in the State of KS. Johnson County was particularly impacted by this. There are reports that this tax represented as much as 25% of their annual budget (2017 budget was over \$300 million). There is a special note in the County's FY 2017 budget regarding the mortgage registration tax.

Outside of the mortgage registration tax, some properties on Pepper Tree Lane have been rezoned to commercial uses, which increases the taxes.

As to real estate property taxes, Logistics Park Kansas City will remit over \$6 million to local taxing jurisdictions this year. Increases in local property taxes are not a result of subsidies provided to this project.

I am hopeful that this message provided clarity on proximity to homes, data sources, and an explanation as to why taxes have increased.

I look forward to continuing the discussion and would welcome the opportunity to review these items with you in person.

Thanks again,

Patrick

M 913-915-7150

Sent from my iPhone

Begin forwarded message:

<LPKC Master Site Plan 06 28 17.pdf>

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 6:50 PM
To: David Silverman
Subject: Fwd: Logistics Park Kansas City - Master Plan
Attachments: LPKC Site Plan PR 07 02 17.pdf; Untitled attachment 00217.htm

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 E. Mississippi
Elwood, IL 60421
(815) 424-1095 Direct
(815) 509-2282 Cell
Email marian.gibson@villageofelwood.com

Begin forwarded message:

From: Mayor Matichak <mayor.matichak@villageofelwood.com>
Date: July 10, 2017 at 5:06:25 PM CDT
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: Logistics Park Kansas City - Master Plan

Sent from my iPhone

Begin forwarded message:

From: probinson@northpointkc.com
Date: July 6, 2017 at 9:31:46 AM CDT
To: mayor.matichak@villageofelwood.com
Subject: Fwd: Logistics Park Kansas City - Master Plan

Mayor Matichak

I wanted to provide clarification on impacts to home values. The attached correspondence (below) was sent as additional clarification on proximity to existing homes at the Edgerton, KS development. I understand that this is an issue of particular interest and wanted to share this correspondence.

We remain committed to a thorough, transparent process. We understand that some residences are particularly impacted and are attempting to set up meetings with property owners.

Thanks,

Patrick

Sent from my iPad

Begin forwarded message:

From: Patrick Robinson <probinson@northpointkc.com>

Date: July 5, 2017 at 11:26:18 PM CDT

To: stephanie irvine <sirvine.84@gmail.com>

Subject: Fwd: Logistics Park Kansas City - Master Plan

Stephanie:

Thank you for the indulgence in answering the questions as answers are available.

The attached site map indicates the proximity of Logistics Park Kansas City to nearby homes. Please note that the buildings shown in white are either under construction or completed. The buildings in yellow have not been constructed and are proposed.

The attached site plan indicates that we had proposed UPS on the site adjacent to Pepper Tree Lane. UPS ultimately selected a site to the north, closer to the intermodal facility.

I am hopeful that this site plan clarifies the geographic proximity to existing homes. As a side note, google images are not updated frequently enough to reflect recent or current construction. The base satellite image available on my iPad does not show eleven buildings that have been recently completed or are under construction. These include Midwest Gateway (two buildings by others on the site west of Flexsteel), UPS, a build-to-suit for a company that has not yet announced, ColdPoint (exports frozen protein products), Triumph (manufacturer with over 200 jobs and average pay exceeding \$100,000), and a host of others.

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I am hopeful that this message provided clarity on proximity to homes, data sources, and an explanation as to why taxes have increased.

I look forward to continuing the discussion and would welcome the opportunity to review these items with you in person.

Thanks again,

Patrick

M 913-915-7150

Sent from my iPhone

Begin forwarded message:

<LPKC Master Site Plan 06 28 17.pdf>



LPKC Progress Photo 05/2016 (Southeast Quadrant - 191st/Waverly Road)



LPKC Progress Photo 05/2016 (Northwest Quadrant - 191st/Waverly Road)



LPKC Progress Photo 12/2016 (Northwest Quadrant - 196th/Waverly Road)

Marian Gibson

From: Mayor Matichak
Sent: Monday, July 10, 2017 5:05 PM
To: Marian Gibson
Subject: Fwd: Thank you for hosting the Open House

Sent from my iPhone

Begin forwarded message:

From: probinson@northpointkc.com
Date: July 6, 2017 at 9:55:10 AM CDT
To: mayor.matichak@villageofelwood.com
Subject: Thank you for hosting the Open House

Dear Mayor Matichak

On behalf of the proposed Compass Business Park, I wanted to thank you for attending the open house and thank you for making Village Hall available for the event.

The open house was a great opportunity for Elwood residents and members of neighboring communities to learn more about the proposed project.

There were approximately 450 people in attendance with approximately 80 households from Elwood that attended. I am glad that so many people were able to ask questions and give input. I know in some cases that emotions ran high, but I can say personally that there was a lot of good feedback and suggestions to build upon and make the proposal better.

Undoubtedly, there are questions that need to be answered. I expect to have answers for these as the process continues and to share these in a transparent way with the community.

Right now, the project is very conceptual. The project remains in the preliminary stages and this phase gives residents and elected officials a chance to shape it before it is formally presented to the Village Board. I continue to believe that it is good that the community has a chance to give feedback BEFORE a plan is filed with the Village.

Like you, I am committed to doing what is right for Elwood, residents, and taxpayers. At the same time, we need to ensure that Elwood benefits on a local level.

We look forward to sharing the community feedback from the open house and proactively addressing the issues identified at this event. We are in the process of compiling this data and expect to make the feedback available in a reasonable timeframe.

Please know that we are happy to meet personally with anyone unable to attend the open house or meet with residents that continue to have questions.

Thanks again,

Patrick

Sent from my iPad



Bill Offerman <mayor.offerman@villageofelwood.com>

FW: Attorney Client Privileged - Memo regarding potential development

8 messages

Tom Gilbert <tgilbert@ottosenbritz.com>

Mon, Sep 12, 2016 at 4:42 PM

To: Mayor Offerman <mayor.offerman@villageofelwood.com>, "marian.gibson@villageofelwood.com"
<marian.gibson@villageofelwood.com>, "Ashleigh Spacht (ashleigh.spacht@villageofelwood.com)"
<ashleigh.spacht@villageofelwood.com>

I am only available on the 21st (can be in the Village any time after 9:30 a.m. If you need it to be the Thursday or Friday - I will have another attorney there,

Thomas J. Gilbert | Ottosen Britz Kelly Cooper Gilbert & DiNolfo, Ltd.

9990 West 190th Street, Suite A | Mokena, Illinois 60448

t. 708-478-4600 | f. 708-478-6106 Direct line - 708-719-4135

tgilbert@ottosenbritz.com | www.ottosenbritz.com

Add to address book

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From: Patrick Robinson [mailto:probinson@northpointkc.com]**Sent:** Monday, September 12, 2016 1:44 PM**To:** Tom Gilbert**Cc:** Tom Osterberger; Ian McDonald**Subject:** RE: Attorney Client Privileged - Memo regarding potential development

Tom:

I will be in Chicago from the 21st through the 23rd. Is there any chance that we can get together with the Village and have a general update meeting? We are ready to hire the recommended TIF advisor and other parties, but I want to make sure that we are giving them the proper guidance.

Please let me know if there is time to get together.

Thanks,

Patrick

Marian Gibson <marian.gibson@villageofelwood.com>

Mon, Sep 12, 2016 at 4:45 PM

To: Tom Gilbert <tgilbert@ottosenbritz.com>, Bill Offerman <mayor.offerman@villageofelwood.com>, Ashleigh Spacht <ashleigh.spacht@villageofelwood.com>

Anytime on the 21st works for me.

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

-----Original Message-----

From: Tom Gilbert [mailto:tgilbert@ottosenbritz.com]
Sent: Monday, September 12, 2016 4:43 PM
To: Mayor Offerman <mayor.offerman@villageofelwood.com>;
marian.gibson@villageofelwood.com; Ashleigh Spacht
(ashleigh.spacht@villageofelwood.com) <ashleigh.spacht@villageofelwood.com>
Subject: FW: Attorney Client Privileged - Memo regarding potential
development

I am only available on the 21st (can be in the Village any time after 9:30
a.m. If you need it to be the Thursday or Friday - I will have another
attorney there,

Thomas J. Gilbert | Ottosen Britz Kelly Cooper Gilbert & DiNolfo, Ltd.
9990 West 190th Street, Suite A | Mokena, Illinois 60448 t. 708-478-4600 |
f. 708-478-6106 Direct line - 708-719-4135
tgilbert@ottosenbritz.com<mailto:tgilbert@ottosenbritz.com> |
www.ottosenbritz.com<http://www.ottosenbritz.com/>

Add to address book<http://www.ottosenbritz.com/vCard/ThomasJGilbert.vcf>

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(tgilbert@ottosenbritz.com<mailto:tgilbert@ottosenbritz.com>). If this
[Quoted text hidden]

Marian Gibson <marian.gibson@villageofelwood.com>

Tue, Sep 13, 2016 at 10:59 AM

To: Tom Gilbert <tgilbert@ottosenbritz.com>

Cc: Bill Offerman <mayor.offerman@villageofelwood.com>, Ashleigh Spacht <ashleigh.spacht@villageofelwood.com>

Tom,
Ashleigh and the Mayor are out of town the week of the 19th. We can go

ahead with the meeting on the 21st if you want to schedule a time. I set aside the entire day.

Thanks,

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

-----Original Message-----

From: Tom Gilbert [mailto:tgilbert@ottosenbritz.com]
Sent: Monday, September 12, 2016 4:43 PM
To: Mayor Offerman <mayor.offerman@villageofelwood.com>;
marian.gibson@villageofelwood.com; Ashleigh Spacht
(ashleigh.spacht@villageofelwood.com) <ashleigh.spacht@villageofelwood.com>
Subject: FW: Attorney Client Privileged - Memo regarding potential
development

I am only available on the 21st (can be in the Village any time after 9:30 a.m. If you need it to be the Thursday or Friday - I will have another attorney there,

Thomas J. Gilbert | Ottosen Britz Kelly Cooper Gilbert & DiNolfo, Ltd.
9990 West 190th Street, Suite A | Mokena, Illinois 60448 t. 708-478-4600 |
f. 708-478-6106 Direct line - 708-719-4135
tgilbert@ottosenbritz.com <mailto:tgilbert@ottosenbritz.com> |
www.ottosenbritz.com <http://www.ottosenbritz.com/>

Add to address book <http://www.ottosenbritz.com/vCard/ThomasJGilbert.vcf>

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(tgilbert@ottosenbritz.com <mailto:tgilbert@ottosenbritz.com>). If this

[Quoted text hidden]

Tom Gilbert <tgilbert@ottosenbritz.com>

Tue, Sep 13, 2016 at 11:05 AM

To: Patrick Robinson <probinson@northpointkc.com>, "marian.gibson@villageofelwood.com" <marian.gibson@villageofelwood.com>, Mayor Offerman <mayor.offerman@villageofelwood.com>, "Ashleigh Spacht (ashleigh.spacht@villageofelwood.com)" <ashleigh.spacht@villageofelwood.com>
Cc: Tom Osterberger <tosterberger@kcgllc.com>, Ian McDonald <imcdonald@northpointkc.com>

Ashleigh and the Mayor will be out of town that week, however, Marian and I would still like to meet to keep the ball rolling. How about 10 a.m. at Village Hall in Elwood on the 21st

Thomas J. Gilbert | Ottosen Britz Kelly Cooper Gilbert & DiNolfo, Ltd.

9990 West 190th Street, Suite A | Mokena, Illinois 60448
t. 708-478-4600 | f. 708-478-6106 Direct line - 708-719-4135
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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Monday, September 12, 2016 4:51 PM
To: Tom Gilbert
Cc: Tom Osterberger; Ian McDonald
Subject: RE: Attorney Client Privileged - Memo regarding potential development

Thanks Tom, I very much appreciate it.

Patrick

From: Tom Gilbert [mailto:tgilbert@ottosenbritz.com]
Sent: Monday, September 12, 2016 4:40 PM
To: Patrick Robinson <probinson@northpointkc.com>
Cc: Tom Osterberger <tosterberger@kcgllc.com>; Ian McDonald <imcdonald@northpointkc.com>
Subject: RE: Attorney Client Privileged - Memo regarding potential development

I am hoping we can make it the 21st as I will be out of town on the 22nd and 23rd - I will contact my people to see if they are available -

Thomas J. Gilbert | Ottosen Britz Kelly Cooper Gilbert & DiNolfo, Ltd.
9990 West 190th Street, Suite A | Mokena, Illinois 60448
t. 708-478-4600 | f. 708-478-6106 Direct line - 708-719-4135
tgilbert@ottosenbritz.com | www.ottosenbritz.com

Add to address book

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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Monday, September 12, 2016 1:44 PM
To: Tom Gilbert
Cc: Tom Osterberger; Ian McDonald
Subject: RE: Attorney Client Privileged - Memo regarding potential development

Tom:

I will be in Chicago from the 21st through the 23rd. Is there any chance that we can get together with the Village and have a general update meeting? We are ready to hire the recommended TIF advisor and other parties, but I want to make sure that we are giving them the proper guidance.

Please let me know if there is time to get together.

Thanks,

Patrick

From: Tom Gilbert [mailto:tgilbert@ottosenbritz.com]
Sent: Thursday, August 25, 2016 3:19 PM
To: Patrick Robinson <probinson@northpointkc.com>
Cc: Tom Osterberger <tosterberger@kggllc.com>; Ian McDonald <imcdonald@northpointkc.com>
Subject: RE: Attorney Client Privileged - Memo regarding potential development

As you can tell from the delay in my response - no need to apologize! My people are very interested in this project but we need to discuss a few issues - and I would propose doing so via a telephone conference, perhaps next week.

Thomas J. Gilbert | Ottosen Britz Kelly Cooper Gilbert & DiNolfo, Ltd.

9990 West 190th Street, Suite A | Mokena, Illinois 60448
t. 708-478-4600 | f. 708-478-6106 Direct line - 708-719-4135
tgilbert@ottosenbritz.com | www.ottosenbritz.com

Add to address book

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From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Friday, August 19, 2016 11:22 AM
To: Tom Gilbert
Cc: Tom Osterberger; Ian McDonald
Subject: Attorney Client Privileged - Memo regarding potential development

Tom:

I apologize that it has taken us several days to get this memo to you, as Mayor Offerman, Ashleigh, and Marian are ready to roll up on their sleeves and get started on putting together some form to a potential agreement.

When we were together at our office on Monday afternoon, we put together a bullet point list of items and then had some discussion around each. Our intent in drafting this memo is that the items in **bold** are the bullet points and the balance of the text further describes the discussions. There might be a couple of items that we added on our side after this discussion, but I believe are with the general intent of what the desires and goals are of both the Village of Elwood and NorthPoint. For the sake of example, there was a bunch of concern regarding truck traffic circulation, and we added that mutual consent of the Village of Elwood and NorthPoint would be required for third parties to attach to the intended street improvements identified on Exhibit A.

Please do not hesitate to contact Tom or me should you have any questions.

Thanks again for the opportunity and we look forward to working with you,

Patrick

Patrick Robinson <probinson@northpointkc.com>
To: Tom Gilbert <tgilbert@ottosenbritz.com>, marian.gibson@villageofelwood.com, Mayor Offerman <mayor.offerman@villageofelwood.com>, Ashleigh Spacht <ashleigh.spacht@villageofelwood.com>
Cc: Tom Osterberger <tosterberger@kcgllc.com>, Ian McDonald <imcdonald@northpointkc.com>

Tue, Sep 13, 2016 at 11:08 AM

Tom:

That will be great. I'll look forward to seeing you and Marian on the 21st at 10:00.

I look forward to seeing you.

Thanks again,

Patrick

From: Tom Gilbert [mailto:tgilbert@ottosenbritz.com]

Sent: Tuesday, September 13, 2016 11:06 AM

To: Patrick Robinson <probinson@northpointkc.com>; marian.gibson@villageofelwood.com; Mayor Offerman <mayor.offerman@villageofelwood.com>; Ashleigh Spacht (ashleigh.spacht@villageofelwood.com) <ashleigh.spacht@villageofelwood.com>

[Quoted text hidden]

[Quoted text hidden]

Bill Offerman <mayor.offerman@villageofelwood.com>

Mon, Jul 10, 2017 at 3:22 PM

To: dsilverman@msclawfirm.com

Dave I am sending you all of the emails in Mayor Offerman's email account. None of the emails seem to be correspondence between he and Patrick Robinson directly.

[Quoted text hidden]

Bill Offerman <mayor.offerman@villageofelwood.com>

Mon, Jul 10, 2017 at 3:23 PM

To: dsilverman@msclawfirm.com

----- Forwarded message -----

From: **Marian Gibson** <marian.gibson@villageofelwood.com>

Date: Mon, Sep 12, 2016 at 4:45 PM

Subject: RE: Attorney Client Privileged - Memo regarding potential development

[Quoted text hidden]

Bill Offerman <mayor.offerman@villageofelwood.com>

Mon, Jul 10, 2017 at 3:24 PM

To: dsilverman@msclawfirm.com

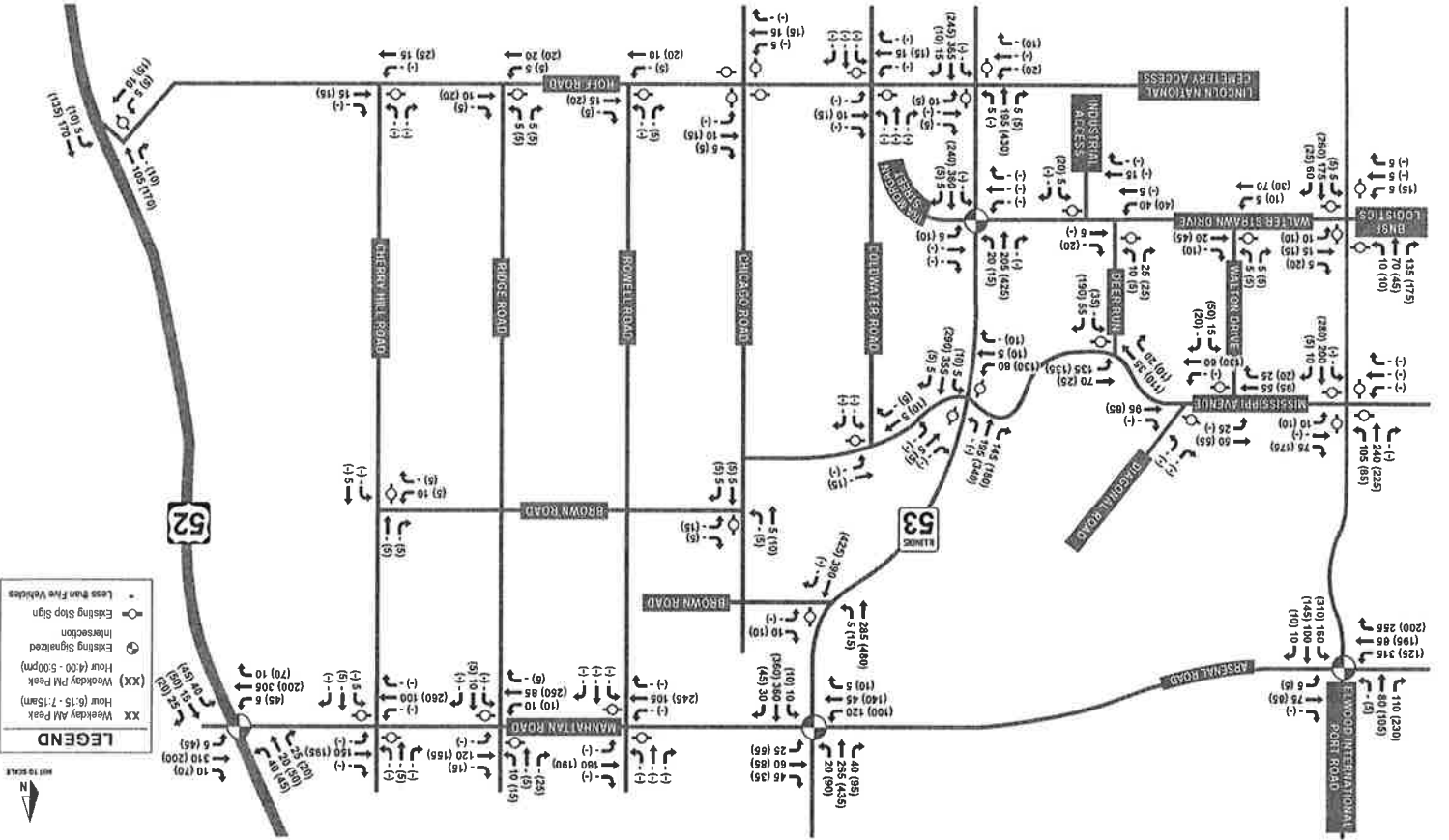
----- Forwarded message -----

From: **Patrick Robinson** <probinson@northpointkc.com>

Date: Tue, Sep 13, 2016 at 11:08 AM

Subject: RE: Attorney Client Privileged - Memo regarding potential development

[Quoted text hidden]



Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:50 PM
To: 'David Silverman'
Subject: FW: Economic impact analysis- project Compass
Attachments: Untitled attachment 00100.txt; Project Compass_Impact Report v1.docx

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

-----Original Message-----

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Monday, June 05, 2017 4:26 AM
To: marian.gibson@villageofelwood.com
Subject: Economic impact analysis- project Compass

Marian

I wanted to share the preliminary draft of the economic impact analysis completed by Professor Hewings of the University of Illinois.

For purposes of discussions that we will have this week, table 2 references construction job creation. In year 1 (2018), the report indicates 1.6 or 1,600 direct construction positions and 1.3 or 1,300 indirect construction positions. Year 1 is higher because of the bridge and development of infrastructure in addition to commencement of building construction.

The balance of the construction jobs are based on building construction. The report assumed absorption would be level from year to year. In year 2 through the balance of building construction, the report indicates that 1.2 or 1,200 construction positions per year would be required. In addition, 1.0 or 1,000 indirect construction positions are required.

It is worth explaining the distinction between direct and indirect construction positions. The direct positions are active on the site and include things like earthwork moving, concrete placement, steel erection, etc. For indirect positions, instead of earthwork there might be a need for replacement parts for the equipment utilized on site. Instead of concrete placement, there will be a need to mine aggregate at the quarry for the concrete.

Please review and let me know if you have any questions.

Thanks,

Patrick

Project Compass:

Economic Impact Analysis

Report to Serafin & Associates

Prepared by
R | E | A | L

Regional Economic Applications Laboratory
University of Illinois
607 S. Mathews, #318,
Urbana, IL 61801-3671
217-333-4740

www.real.illinois.edu hewings@illinois.edu

May 24, 2017

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Glossary of Terms and Models Used in the Analysis

To assist the reader in the interpretation of the results, a brief introduction to impact analysis and a glossary of terms is provided in this section.

Linkages

A regional economy like the one characterizing the state of Illinois has several important features. First, sectors in an economy are linked – some directly, others indirectly. For example, a sector producing automobile parts that are shipped to the final assembly line would represent a direct linkage between two sectors. Assume the automobile component supplier purchases some fabricated metals products from another supplier; this too represents a direct linkage. However, the fabricated metals producer has an indirect linkage to the automobile assembly producer. Although not directly dependent on automobile production, the fabricated metal producer is clearly indirectly dependent on the production levels of the assembler. Hence, while many sectors of the economy are linked directly, many if not more are linked indirectly. In short, no one is independent in the economic system. In the case of a construction project, the construction would have little direct connection with supermarkets; yet, indirectly, many supermarket jobs are dependent on the expenditures made by construction employees or those employed by suppliers to the construction project. Similarly, the operation of the facilities will generate a different set of direct and indirect linkages.

Ripple or Multiplier Effects

Consider the case just reviewed; assume automobile production increases. Now, the assembler will require more components: this will generate a direct effect – and a column in the tables in this report will indicate the size of these direct effects. But we know that the impacts will not stop here; the component supplier will purchase more fabricated metal products, the fabricated metal producer will buy more steel, the steel producer will buy more iron ore or scrap and so forth. What we have described here are the multiple levels of the ripple effect – a direct change in one sector leads to expansion in other sectors of the economy. These sector-to-sector effects are referred to as indirect effects – and these too are shown in the summary tables.

During this whole process, firms need to purchase not only components and materials from other sectors, but they also have to pay wages and salaries to their employees. In turn, these

employees will generate their own ripple effect. For example, an assembly line worker will use the extra income earned from overtime (assumed to occur to meet the additional demand) to take his/her family to dinner. Part of this expenditure becomes income to the waiter; he spends some of this income at the dry cleaners and part of that expenditure is then used by the owners of the dry cleaning business to buy lumber to renovate their house. Part of this expenditure will be used by employees in the lumber yard to enjoy an evening at the cinema – and so the process continues until the impact diminishes to zero. This part of the ripple effect is referred to as induced income impacts.

So we have direct effects and two types of indirect effects – one generated by industry-industry purchases and sales and one generated by expenditures by employees from wages and salaries. The summation of these impacts are revealed in the tables as total impacts. If the total impacts are divided by the direct impacts, we obtain the ripple or multiplier effect. Consider the employment multiplier of 1.5; the interpretation is as follows, for every direct job, an additional 0.5 jobs are generated through a combination of the indirect and induced impacts.

Models Used

In this report, two modeling systems are used; the majority of the analysis is conducted with two proprietary models, one of the Illinois economy as a whole and one for the Chicago Metropolitan Region; both models were developed by the Regional Economics Applications Laboratory. IREIM (Illinois Regional Econometric Input-output Model) and CREIM (Chicago Regional Econometric Input-output Model) combine the cross-sectional structure of an economy whereby firms buys and sell from each other, hire labor, pay wages and salaries with which consumer expenditures are made, with the time-series perspective provided by econometric analysis. These models and those for several other Midwest states were initially developed in the early 1990s; they have been updated and expanded on many occasions (the model was re-calibrated two years ago) and have been widely used for impact analysis and forecasting (the Chicago model, for example, was used to make the Go-to-2040 Forecasts for the Chicago Metropolitan Agency for Planning).

The impacts on Will County and the tax analysis were conducted using IMPLAN, a proprietary suite of models that has been offered for several decades by a North Carolina-based company. Inputs generated by IREIM and CREIM are entered in this model to estimate a variety of state

and local government taxes. While the IMPLAN models share some of the properties of CREIM and ILREIM, they are calibrated for just a single year; hence, impact analysis with these models for future time periods are conducted with the caveat that the results assume no changes in economic structure. However, they do provide a sense of the order of magnitude of economic effects for the future.

Executive Summary

1. Introduction

Project Compass involves a nearly ten-year construction phase and an operations ramp-up that will see over 19,000 direct jobs associated with the facility by 2027. In a state and region struggling to recover from the effects of the recession and the burdens imposed by the state's fiscal ill-health, these impacts represent an important contribution to economic growth and development. This report documents the anticipated economic impacts on a year-by-year basis for three geographical regions – the state of Illinois, the Chicago Metropolitan Region and Will County in which the project is to be located. The reason for producing analyses at three spatial scales reflects the magnitude of the project and the expectation that the impacts are likely to spillover from Will County into the Chicago metro area and the rest of the state of Illinois. County and regional economies are much more open than the national economy and journey-to-work data for the Chicago region reveal considerable cross-county movements on a daily basis. However, the impacts presented at each spatial scale should not be considered as additive – they merely reflect estimations of the magnitude of the impacts. Of course impacts at the county level will be contained in both the Chicago region estimates and the state-wide estimates.

Sections 2, 3 and 4 provide the estimates for the impacts at different spatial scales. The state-wide and Chicago region estimates were made using REAL's models of these economies. These models capture traditional multiplier effects but also include the feedbacks from revenues to state and local governments (through taxes and fees) that are then spent on a variety of projects from school funding to highway maintenance and social spending. Further, these models are dynamic in the sense that some impacts spillover to the next year and the model also adjusts the structure of the economy to reflect anticipated changes in the links between supply and demand. For example, REAL has noted that, over time, both the Illinois and Chicago metro economies have been "hollowing out;" the average establishment has been buying less from within these regional economies and selling less to other establishment located therein. In section 4, the impacts on Will County are estimated using a model developed from IMPLAN. While this model shares many of the same features as the ones used for the Illinois and Chicago impacts, it does not include the feedback from state and local government expenditures. Section 5 provides an estimate of the state and local tax impacts.

In all cases, the impacts associated with the construction of the facilities are differentiated from those that could be expected with the operations. The construction employment levels are relatively constant from the second through the ninth year. This is not the case for the operations impacts that grow significantly from year to year. It would be tempting to add the year-by-year job estimates and present them as total jobs created by the project. However, many of these jobs are likely to be held by the same people over the time period.

The report concludes in section 6 with some summary comments.

2. Economic Impact: State of Illinois

The data presented in the tables in this section were derived from the Illinois Regional Econometric Input-Output Model. The direct impacts for employment, purchases and wage and salary income were provide by the company. The model has detail for 45 different sectors of the economy; for ease of presentation, the sectors were aggregated into nine sectors. At the foot of table 2.1, the definition of these aggregated sectors is provided. The results in table 2.1 will be explored to provide a road map for the interpretation of the remaining tables.

The entries in the row marked “Direct” were entered into the model for 2018. The model was then run to generate the total impact of the spending and re-spending in the economy to generate the entries marked “Total” in the table. The difference between the “Total” and “Direct” provides the estimate of the “Indirect” impacts. These comprise the impacts associated with the supply chain expenditures (for example, steel I-beams, concrete, r-bar and inputs necessary to make these components) and the impacts of wages and salaries by on-site employees and those in the supply chain whose partial wages and salaries could be attributed to purchases by the project. For example, in 2018, direct expenditures were estimated to be \$165.5 million; the total impact of these expenditures was \$353.8 million, yielding an indirect impact of \$184.4 million. If the “Total” is divided by the “Direct,” a value of 2.1 is obtained. This is the multiplier or ripple effect; in essence, for each \$1 spent directly a total of \$2.1 would be generated - \$1 of which is the direct expenditure and \$1.1 the indirect impact. For employment and income, the multipliers are 1.8 – each direct job (direct dollar of income) will generate 1.8 jobs (\$1.8 of income) of which 1 is the direct job (direct income) and 0.8 the indirect jobs (indirect income).

Table 2.1: Impacts of for the construction by IREIM (2018)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.5	0.9	0.0
Construction	180.7	110.9	1.7
Nondurables	13.3	2.9	0.0
Durables	19.9	6.4	0.1
TCU	25.7	6.6	0.1
Trade	26.7	11.6	0.2
FIRE	21.6	5.5	0.1
Services	61.2	29.4	0.5

Government	2.3	12.4	0.2
Total	353.8	186.5	2.9
Direct	169.5	104.0	1.6
Indirect	184.4	82.5	1.3
Multiplier	2.1	1.8	1.8

Note: Durable and Nondurable represent a two-fold division of manufacturing; TCU is Trade, Communications and Utilities; FIRE is Finance, Insurance and Real Estate.

Table 2.2: Impacts of for the construction by IREIM (2019)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.0	0.7	0.0
Construction	145.2	88.5	1.3
Nondurables	10.7	2.3	0.0
Durables	15.5	5.0	0.1
TCU	20.6	5.2	0.1
Trade	21.5	9.1	0.2
FIRE	17.2	4.3	0.1
Services	49.2	23.6	0.4
Government	1.8	9.7	0.1
Total	283.7	148.3	2.3
Direct	136.3	83.0	1.2
Indirect	147.5	65.3	1.0
Multiplier	2.1	1.8	1.8

Table 2.3: Impacts of for the construction by IREIM (2020)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.0	0.7	0.0
Construction	149.6	91.1	1.3
Nondurables	10.9	2.3	0.0
Durables	15.6	5.0	0.1
TCU	21.2	5.2	0.1
Trade	22.1	9.1	0.2
FIRE	17.6	4.4	0.1
Services	50.6	24.4	0.4
Government	1.8	9.8	0.1
Total	291.5	152.0	2.3
Direct	140.5	85.5	1.2
Indirect	151.0	66.5	1.0
Multiplier	2.1	1.8	1.8

Table 2.4: Impacts of for the construction by IREIM (2021)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.0	0.7	0.0
Construction	154.2	93.8	1.3
Nondurables	11.0	2.3	0.0
Durables	15.7	5.0	0.1
TCU	21.8	5.3	0.1
Trade	22.7	9.2	0.2
FIRE	18.1	4.4	0.1
Services	52.1	25.1	0.4
Government	1.9	9.9	0.1
Total	299.3	155.7	2.2
Direct	144.8	88.1	1.2
Indirect	154.5	67.6	1.0
Multiplier	2.1	1.8	1.8

Table 2.5: Impacts of for the construction by IREIM (2022)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.0	0.7	0.0
Construction	158.9	96.5	1.3
Nondurables	11.2	2.3	0.0
Durables	15.8	5.0	0.1
TCU	22.4	5.3	0.1
Trade	23.3	9.3	0.2
FIRE	18.7	4.4	0.1
Services	53.6	25.9	0.4
Government	1.9	10.0	0.1
Total	307.8	159.5	2.2
Direct	149.3	90.7	1.2
Indirect	158.5	68.8	1.0
Multiplier	2.1	1.8	1.8

Table 2.6: Impacts of for the construction by IREIM (2023)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.0	0.7	0.0
Construction	163.7	99.4	1.3
Nondurables	11.6	2.4	0.0
Durables	15.9	5.0	0.1
TCU	23.2	5.4	0.1
Trade	24.0	9.4	0.2
FIRE	19.2	4.5	0.1
Services	55.1	26.7	0.4
Government	2.0	10.1	0.1
Total	316.8	163.6	2.2
Direct	153.9	93.4	1.2
Indirect	162.8	70.2	1.0
Multiplier	2.1	1.8	1.8

Table 2.7: Impacts of for the construction by IREIM (2024)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.0	0.7	0.0
Construction	168.7	102.3	1.3
Nondurables	11.9	2.4	0.0
Durables	16.1	5.0	0.1
TCU	24.0	5.5	0.1
Trade	24.8	9.5	0.2
FIRE	19.8	4.5	0.1
Services	56.8	27.6	0.4
Government	2.0	10.3	0.1
Total	326.1	167.9	2.2
Direct	158.7	96.2	1.2
Indirect	167.4	71.7	1.0
Multiplier	2.1	1.7	1.8

Table 2.8: Impacts of for the construction by IREIM (2025)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.1	0.7	0.0
Construction	173.9	105.4	1.3
Nondurables	12.2	2.5	0.0
Durables	16.3	5.1	0.1
TCU	24.8	5.6	0.1
Trade	25.5	9.6	0.2
FIRE	20.4	4.6	0.1
Services	58.6	28.6	0.4
Government	2.1	10.4	0.1
Total	335.9	172.6	2.2
Direct	163.5	99.1	1.2
Indirect	172.4	73.4	1.0
Multiplier	2.1	1.7	1.8

Table 2.9: Impacts of for the construction by IREIM (2026)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.2	0.8	0.0
Construction	179.2	108.5	1.3
Nondurables	12.6	2.5	0.0
Durables	16.5	5.1	0.1
TCU	25.7	5.7	0.1
Trade	26.3	9.7	0.2
FIRE	21.0	4.7	0.1
Services	60.4	29.6	0.4
Government	2.1	10.5	0.1
Total	345.9	177.3	2.2
Direct	168.6	102.1	1.2
Indirect	177.3	75.2	1.0
Multiplier	2.1	1.7	1.8

Table 2.10: Impacts of for the construction by IREIM (2027)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	0.0	0.0	0.0
Construction	1.6	0.0	0.0
Nondurables	0.1	0.0	0.0
Durables	0.1	0.0	0.0
TCU	0.2	0.0	0.0
Trade	0.2	0.0	0.0
FIRE	0.2	0.0	0.0
Services	0.5	0.0	0.0
Government	0.0	0.0	0.0
Total	3.1	0.0	0.0
Direct	1.5	0.0	0.0
Indirect	1.6	0.0	0.0
Multiplier	2.1	0.0	0.0

Note: this table is included for completeness to reflect some expenditures in 2027 but no direct jobs or income are anticipated

Tables 2.11 through 2.20 show the comparable results for the logistics' operations. The interpretation of the tables is exactly the same as for the construction operations. However, since

employment is forecast to increase very significantly over the period covered in the analysis, the magnitude of the impacts change much more than for the construction operations. A description of the abbreviated sectors is included at the base of table 2.11

Table 2.11: Impacts of for the logistics operations by IREIM (2018)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.3	0.3	0.0
Construction	13.4	5.1	0.1
Nondurables	13.1	1.7	0.0
Durables	8.9	1.8	0.0
TCU	46.1	6.4	0.1
Trade	17.8	4.8	0.2
FIRE	38.9	6.1	0.2
Services	393.0	99.1	2.8
Government	2.7	8.9	0.2
Total	535.3	134.1	3.8
Direct	307.2	74.1	2.0
Indirect	228.1	60.0	1.8
Multiplier	1.7	1.8	1.9

Note: Durable and Nondurable represent a two-fold division of manufacturing; TCU is Trade, Communications and Utilities; FIRE is Finance, Insurance and Real Estate.

Table 2.12: Impacts of for the logistics operations by IREIM (2019)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.5	0.5	0.0
Construction	26.9	10.3	0.3
Nondurables	26.2	3.4	0.1
Durables	17.4	3.6	0.1
TCU	92.3	12.9	0.3
Trade	35.9	9.6	0.3
FIRE	77.8	12.3	0.3
Services	785.2	204.0	5.6
Government	5.5	18.0	0.5
Total	1,069.8	274.7	7.5
Direct	613.2	152.6	3.9
Indirect	456.5	122.0	3.6

Multiplier	1.7	1.8	1.9
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Table 2.13: Impacts of for the logistics operations by IREIM (2020)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	3.7	0.8	0.0
Construction	40.3	15.7	0.4
Nondurables	39.0	5.1	0.1
Durables	25.5	5.3	0.1
TCU	138.6	19.5	0.4
Trade	54.1	14.5	0.5
FIRE	116.4	18.4	0.5
Services	1,176.2	315.0	8.5
Government	8.2	27.3	0.7
Total	1,602.0	421.5	11.2
Direct	918.0	235.8	5.9
Indirect	684.0	185.7	5.3
Multiplier	1.7	1.8	1.9

Table 2.14: Impacts of for the logistics operations by IREIM (2021)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	4.7	1.1	0.1
Construction	53.5	21.4	0.6
Nondurables	51.2	6.8	0.1
Durables	33.2	6.9	0.1
TCU	185.0	26.0	0.5
Trade	72.4	19.4	0.6
FIRE	155.1	24.6	0.6
Services	1,564.9	432.1	11.3
Government	11.0	36.7	0.9
Total	2,131.1	575.0	14.8
Direct	1,220.9	323.9	7.8
Indirect	910.1	251.1	7.0
Multiplier	1.7	1.8	1.9

Table 2.15: Impacts of for the logistics operations by IREIM (2022)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	5.7	1.3	0.1
Construction	66.8	27.3	0.7
Nondurables	63.5	8.5	0.1
Durables	40.8	8.5	0.2
TCU	232.0	32.6	0.6
Trade	90.8	24.4	0.8
FIRE	194.1	31.0	0.8
Services	1,951.0	555.8	14.1
Government	13.7	46.4	1.1
Total	2,658.5	735.8	18.5
Direct	1,521.5	417.0	9.8
Indirect	1,137.0	318.8	8.7
Multiplier	1.7	1.8	1.9

Table 2.16: Impacts of for the logistics operations by IREIM (2023)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	6.8	1.6	0.1
Construction	80.2	33.5	0.9
Nondurables	76.2	10.3	0.2
Durables	48.2	10.2	0.2
TCU	279.8	39.4	0.7
Trade	109.6	29.5	0.9
FIRE	232.9	37.4	0.9
Services	2,336.1	686.4	16.9
Government	16.4	56.2	1.3
Total	3,186.1	904.4	22.1
Direct	1,820.7	515.4	11.7
Indirect	1,365.4	389.0	10.4
Multiplier	1.7	1.8	1.9

Table 2.17: Impacts of for the logistics operations by IREIM (2024)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	7.8	1.9	0.1
Construction	93.7	40.1	1.0
Nondurables	88.8	12.1	0.2
Durables	55.5	11.8	0.2
TCU	328.7	46.4	0.8
Trade	128.7	34.8	1.1
FIRE	272.3	44.0	1.1
Services	2,720.1	824.3	19.7
Government	19.2	66.3	1.4
Total	3,714.7	1,081.6	25.7
Direct	2,118.6	619.4	13.7
Indirect	1,596.1	462.2	12.1
Multiplier	1.8	1.7	1.9

Table 2.18: Impacts of for the logistics operations by IREIM (2025)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	9.1	2.2	0.1
Construction	107.5	46.9	1.2
Nondurables	101.5	14.0	0.2
Durables	63.0	13.4	0.2
TCU	379.2	53.5	1.0
Trade	148.3	40.2	1.2
FIRE	312.0	50.7	1.2
Services	3,105.5	970.3	22.6
Government	21.9	76.7	1.6
Total	4,248.0	1,268.0	29.4
Direct	2,415.8	729.1	15.6
Indirect	1,832.2	538.9	13.8
Multiplier	1.8	1.7	1.9

Table 2.19: Impacts of for the logistics operations by IREIM (2026)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	10.2	2.5	0.1
Construction	121.3	54.0	1.3
Nondurables	114.1	15.9	0.2
Durables	70.4	15.1	0.3
TCU	430.7	60.8	1.1
Trade	168.1	45.8	1.4
FIRE	351.8	57.6	1.4
Services	3,488.7	1,124.0	25.4
Government	24.7	87.3	1.8
Total	4,779.8	1,463.0	33.0
Direct	2,711.2	844.8	17.6
Indirect	2,068.6	618.2	15.4
Multiplier	1.8	1.7	1.9

Table 2.20: Impacts of for the logistics operations by IREIM (2027)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	11.2	2.9	0.1
Construction	135.3	61.6	1.5
Nondurables	126.7	17.8	0.3
Durables	77.6	16.8	0.3
TCU	483.4	68.5	1.2
Trade	188.0	51.5	1.5
FIRE	391.4	64.6	1.5
Services	3,870.0	1,286.0	28.3
Government	27.4	98.1	2.0
Total	5,310.9	1,667.7	36.5
Direct	3,004.7	966.8	19.5
Indirect	2,306.2	700.9	17.0
Multiplier	1.8	1.7	1.9

3. Economic Impact: Chicago Metropolitan Region

The data presented in the tables in this section were derived from the Chicago Region Econometric Input-Output Model. The direct impacts for employment, purchases and wage and salary income were provide by the company. The model has detail for 45 different sectors of the economy; for ease of presentation, the sectors were aggregated into nine sectors. At the foot of table 3.1, the definition of these aggregated sectors is provided. The results in table 3.1 will be explored to provide a road map for the interpretation of the remaining tables.

The entries in the row marked “Direct” were entered into the model for 2018. The model was then run to generate the total impact of the spending and re-spending in the economy to generate the entries marked “Total” in the table. The difference between the “Total” and “Direct” provides the estimate of the “Indirect” impacts. These comprise the impacts associated with the supply chain expenditures (for example, steel I-beams, concrete, r-bar and inputs necessary to make these components) and the impacts of wages and salaries by on-site employees and those in the supply chain whose partial wages and salaries could be attributed to purchases by the project. For example, in 2018, direct expenditures were estimated to be \$165.5 million; the total impact of these expenditures was \$517.8 million, yielding an indirect impact of \$348.4 million. If the “Total” is divided by the “Direct,” a value of 3.1 is obtained. This is the multiplier or ripple effect; in essence, for each \$1 spent directly a total of \$3.1 would be generated - \$1 of which is the direct expenditure and \$2.1 the indirect impact. For employment and income, the multipliers are 2.4 and 2.3 – each direct job (direct dollar of income) will generate 2.4 jobs (\$2.3 of income) of which 1 is the direct job (\$1 of direct income) and 1.4 the indirect jobs (\$1.3 indirect income).

Table 3.1: Impacts of for the construction by CREIM (2018)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	2.1	0.8	0.0
Construction	186.4	114.4	1.8
Nondurables	31.8	6.0	0.0
Durables	30.8	8.9	0.1
TCU	40.9	9.3	0.1
Trade	46.8	21.2	0.5
FIRE	59.0	14.4	0.2

Services	117.0	46.0	1.1
Government	3.0	18.2	0.1
Total	517.8	239.3	3.9
Direct	169.5	104.0	1.6
Indirect	348.4	135.3	2.3
Multiplier	3.1	2.3	2.4

Note: Durable and Nondurable represent a two-fold division of manufacturing; TCU is Trade, Communications and Utilities; FIRE is Finance, Insurance and Real Estate.

Table 3.2: Impacts of for the construction by CREIM (2019)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.7	0.7	0.0
Construction	149.9	91.3	1.4
Nondurables	25.7	4.7	0.0
Durables	24.7	6.9	0.1
TCU	32.7	7.3	0.1
Trade	37.4	16.7	0.4
FIRE	47.7	11.4	0.1
Services	94.3	36.4	0.8
Government	2.4	14.3	0.1
Total	416.4	189.7	3.0
Direct	136.3	83.0	1.2
Indirect	280.1	106.6	1.8
Multiplier	3.1	2.3	2.4

Table 3.3: Impacts of for the construction by CREIM (2020)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.7	0.7	0.0
Construction	154.5	94.0	1.4
Nondurables	26.5	4.7	0.0
Durables	25.4	6.9	0.1
TCU	33.6	7.4	0.1
Trade	38.4	16.9	0.4
FIRE	49.5	11.6	0.1
Services	97.6	37.2	0.8
Government	2.4	14.4	0.1
Total	429.6	193.8	3.0
Direct	140.5	85.5	1.2
Indirect	289.1	108.3	1.7
Multiplier	3.1	2.3	2.4

Table 3.4: Impacts of for the construction by CREIM (2021)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.6	0.7	0.0
Construction	159.2	96.8	1.4
Nondurables	27.2	4.8	0.0
Durables	26.2	6.9	0.1
TCU	34.6	7.4	0.1
Trade	39.4	17.1	0.4
FIRE	51.4	11.9	0.1
Services	101.0	38.0	0.8
Government	2.5	14.6	0.1
Total	443.1	198.0	2.9
Direct	144.8	88.1	1.2
Indirect	298.3	110.0	1.7
Multiplier	3.1	2.2	2.4

Table 3.5: Impacts of for the construction by CREIM (2022)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.6	0.7	0.0
Construction	163.9	99.6	1.4
Nondurables	28.1	4.8	0.0
Durables	27.0	6.9	0.1
TCU	35.7	7.5	0.1
Trade	40.6	17.3	0.4
FIRE	53.5	12.1	0.1
Services	104.7	38.8	0.8
Government	2.6	14.7	0.1
Total	457.7	202.4	2.9
Direct	149.3	90.7	1.2
Indirect	308.4	111.7	1.7
Multiplier	3.1	2.2	2.4

Table 3.6: Impacts of for the construction by CREIM (2023)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.6	0.7	0.0
Construction	168.8	102.5	1.4
Nondurables	29.1	4.8	0.0
Durables	27.8	6.8	0.1
TCU	36.9	7.6	0.1
Trade	41.9	17.5	0.4
FIRE	55.7	12.3	0.1
Services	108.7	39.7	0.8
Government	2.6	14.9	0.1
Total	473.2	206.9	2.9
Direct	153.9	93.4	1.2
Indirect	319.3	113.5	1.7
Multiplier	3.1	2.2	2.3

Table 3.7: Impacts of for the construction by CREIM (2024)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.6	0.7	0.0
Construction	173.8	105.4	1.4
Nondurables	30.2	4.9	0.0
Durables	28.6	6.8	0.1
TCU	38.2	7.8	0.1
Trade	43.1	17.7	0.4
FIRE	58.1	12.6	0.1
Services	112.9	40.6	0.8
Government	2.7	15.1	0.1
Total	489.3	211.6	2.9
Direct	158.7	96.2	1.2
Indirect	330.7	115.3	1.6
Multiplier	3.1	2.2	2.3

Table 3.8: Impacts of for the construction by CREIM (2025)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.7	0.7	0.0
Construction	178.9	108.5	1.4
Nondurables	31.3	5.0	0.0
Durables	29.5	6.8	0.1
TCU	39.6	7.9	0.1
Trade	44.5	17.9	0.4
FIRE	60.7	12.9	0.1
Services	117.4	41.6	0.8
Government	2.8	15.2	0.1
Total	506.4	216.4	2.9
Direct	163.5	99.1	1.2
Indirect	342.9	117.2	1.6
Multiplier	3.1	2.2	2.3

Table 3.9: Impacts of for the construction by CREIM (2026)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.7	0.7	0.0
Construction	184.2	111.6	1.4
Nondurables	32.4	5.0	0.0
Durables	30.4	6.8	0.1
TCU	41.0	8.0	0.1
Trade	45.9	18.1	0.4
FIRE	63.3	13.1	0.1
Services	122.1	42.6	0.8
Government	2.9	15.4	0.1
Total	523.9	221.3	2.8
Direct	168.6	102.1	1.2
Indirect	355.4	119.2	1.6
Multiplier	3.1	2.2	2.3

Table 3.10: Impacts of for the construction by CREIM (2027)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	0.0	0.0	0.0
Construction	1.6	0.0	0.0
Nondurables	0.3	0.0	0.0
Durables	0.3	0.0	0.0
TCU	0.4	0.0	0.0
Trade	0.4	0.0	0.0
FIRE	0.6	0.0	0.0
Services	1.1	0.0	0.0
Government	0.0	0.0	0.0
Total	4.7	0.0	0.0
Direct	1.5	0.0	0.0
Indirect	3.2	0.0	0.0
Multiplier	3.1	0.0	0.0

Note: this table is included for completeness to reflect some expenditures in 2027 but no direct jobs or income are anticipated

Tables 3.11 through 3.20 show the comparable results for the logistics' operations. The interpretation of the tables is exactly the same as for the construction operations. However, since employment is forecast to increase very significantly over the period covered in the analysis, the magnitude of the impacts change much more than for the construction operations. A description of the abbreviated sectors is included at the base of table 3.11

Table 3.11: Impacts of for the logistics operations by CREIM (2018)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	1.5	0.6	0.0
Construction	15.0	8.3	0.2
Nondurables	27.3	4.6	0.0
Durables	14.5	3.7	0.0
TCU	55.3	10.1	0.1
Trade	32.3	13.3	0.4
FIRE	69.6	15.6	0.3
Services	422.8	116.4	3.2
Government	2.7	14.2	0.1
Total	641.0	186.8	4.3
Direct	299.4	74.1	2.0
Indirect	341.6	112.7	2.4
Multiplier	2.1	2.5	2.2

Note: Durable and Nondurable represent a two-fold division of manufacturing; TCU is Trade, Communications and Utilities; FIRE is Finance, Insurance and Real Estate.

Table 3.12: Impacts of for the logistics operations by CREIM (2019)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	3.1	1.3	0.0
Construction	30.4	17.2	0.3
Nondurables	55.6	9.4	0.1
Durables	29.3	7.4	0.1
TCU	111.8	20.5	0.2
Trade	64.8	26.9	0.8
FIRE	142.2	32.1	0.5
Services	859.2	239.6	6.4
Government	5.4	28.9	0.2
Total	1,301.8	383.4	8.7

Direct	608.3	152.6	3.9
Indirect	693.5	230.7	4.8
Multiplier	2.1	2.5	2.2

Table 3.13: Impacts of for the logistics operations by CREIM (2020)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	4.5	2.0	0.1
Construction	45.9	26.6	0.5
Nondurables	84.5	14.2	0.1
Durables	44.5	11.2	0.1
TCU	169.9	31.4	0.4
Trade	97.8	41.1	1.2
FIRE	217.8	49.5	0.7
Services	1,309.7	369.9	9.6
Government	8.2	44.0	0.4
Total	1,982.9	590.0	13.0
Direct	926.9	235.8	5.9
Indirect	1,056.0	354.1	7.2
Multiplier	2.1	2.5	2.2

Table 3.14: Impacts of for the logistics operations by CREIM (2021)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	5.8	2.7	0.1
Construction	61.4	36.4	0.7
Nondurables	113.5	19.1	0.2
Durables	60.0	15.0	0.2
TCU	229.7	42.9	0.5
Trade	131.3	55.7	1.6
FIRE	296.6	67.9	1.0
Services	1,774.8	507.9	12.8
Government	10.9	59.5	0.5
Total	2,684.1	807.1	17.4
Direct	1,255.5	323.9	7.8
Indirect	1,428.6	483.2	9.6
Multiplier	2.1	2.5	2.2

Table 3.15: Impacts of for the logistics operations by CREIM (2022)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	7.1	3.4	0.1
Construction	76.7	46.7	0.8
Nondurables	143.6	24.2	0.2
Durables	75.9	18.9	0.2
TCU	291.8	54.9	0.6
Trade	165.5	70.8	2.0
FIRE	379.1	87.3	1.2
Services	2,255.4	653.9	16.0
Government	13.7	75.6	0.6
Total	3,408.7	1,035.7	21.7
Direct	1,594.2	417.0	9.8
Indirect	1,814.5	618.7	12.0
Multiplier	2.1	2.5	2.2

Table 3.16: Impacts of for the logistics operations by CREIM (2023)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	8.4	4.1	0.1
Construction	91.7	57.3	1.0
Nondurables	175.0	29.5	0.2
Durables	92.0	22.8	0.2
TCU	356.3	67.6	0.7
Trade	200.3	86.5	2.4
FIRE	465.7	107.9	1.5
Services	2,751.9	808.5	19.2
Government	16.6	92.1	0.7
Total	4,157.8	1,276.3	26.1
Direct	1,943.3	515.4	11.7
Indirect	2,214.5	760.9	14.4
Multiplier	2.1	2.5	2.2

Table 3.17: Impacts of for the logistics operations by CREIM (2024)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	9.7	4.8	0.1
Construction	106.4	68.3	1.2
Nondurables	207.3	35.0	0.3
Durables	108.5	26.7	0.3
TCU	423.3	81.1	0.8
Trade	235.7	102.8	2.7
FIRE	556.3	129.8	1.7
Services	3,264.8	972.0	22.5
Government	19.5	109.3	0.8
Total	4,931.6	1,529.7	30.5
Direct	2,303.0	619.4	13.7
Indirect	2,628.6	910.4	16.8
Multiplier	2.1	2.5	2.2

Table 3.18: Impacts of for the logistics operations by CREIM (2025)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	11.2	5.6	0.2
Construction	121.0	79.8	1.3
Nondurables	240.7	40.7	0.3
Durables	125.4	30.7	0.3
TCU	493.0	95.3	1.0
Trade	271.9	119.7	3.1
FIRE	651.2	152.6	2.0
Services	3,794.4	1,144.9	25.8
Government	22.4	127.0	1.0
Total	5,731.3	1,796.3	34.9
Direct	2,673.4	729.1	15.6
Indirect	3,057.9	1,067.2	19.3
Multiplier	2.1	2.5	2.2

Table 3.19: Impacts of for the logistics operations by CREIM (2026)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	12.6	6.4	0.2
Construction	135.2	91.6	1.5
Nondurables	275.1	46.6	0.4
Durables	142.6	34.7	0.3
TCU	565.7	110.3	1.1
Trade	308.8	137.1	3.5
FIRE	750.6	176.8	2.2
Services	4,341.2	1,327.7	29.1
Government	25.4	145.3	1.1
Total	6,557.3	2,076.6	39.3
Direct	3,054.6	844.8	17.6
Indirect	3,502.7	1,231.7	21.7
Multiplier	2.1	2.5	2.2

Table 3.20: Impacts of for the logistics operations by CREIM (2027)

	Output (\$m)	Income (\$m)	Employment ('000)
Resources	13.9	7.2	0.2
Construction	149.2	103.8	1.6
Nondurables	310.4	52.8	0.4
Durables	160.2	38.7	0.4
TCU	641.6	126.3	1.2
Trade	346.2	155.3	3.8
FIRE	854.7	202.8	2.5
Services	4,905.7	1,521.1	32.4
Government	28.5	164.3	1.2
Total	7,410.4	2,372.4	43.7
Direct	3,446.8	966.8	19.5
Indirect	3,963.5	1,405.5	24.2
Multiplier	2.1	2.5	2.2

4. Economic Impact: Will County

The data presented in the tables in this section were derived from a model of Will County estimated using IMPLAN. The direct impacts for employment, purchases and wage and salary income were provide by the company. IMPLAN's model is derived from 2015 data and adjusted for inflation to represent 2017 prices. The model is not dynamic in the sense that the structure of the economy is assumed to be fixed for the forecast period. Further, the estimated direct effects assume that, for example, all employees live in Will County and spend their disposable income in the county. Hence, the estimates in this section can be considered as an upper bound estimate of the total impacts.

The entries in the row marked "Direct" were entered into the model for 2018. The model was then run to generate the total impact of the spending and re-spending in the economy to generate the entries marked "Total" in the table. The difference between the "Total" and "Direct" provides the estimate of the "Indirect" impacts. These comprise the impacts associated with the supply chain expenditures (for example, steel I-beams, concrete, r-bar and inputs necessary to make these components) and the impacts of wages and salaries by on-site employees and those in the supply chain whose partial wages and salaries could be attributed to purchases by the project. For example, in 2018, direct expenditures were estimated to be \$169.5 million; the total impact of these expenditures was \$247.3 million, yielding an indirect impact of \$77.9 million. If the "Total" is divided by the "Direct," a value of 1.46 is obtained. This is the multiplier or ripple effect; in essence, for each \$1 spent directly a total of \$1.46 would be generated - \$1 of which is the direct expenditure and \$0.46 is the indirect impact. For employment and income, the multipliers are 1.43 and 1.3 – each direct job (direct dollar of income) will generate 1.43 jobs (\$1.3 of income) of which 1 is the direct job (\$1 of direct income) and 0.43 the indirect jobs (\$0.3 indirect income). The multipliers are much smaller than those found for Illinois and the Chicago region as a whole; the reasons are two-fold. First, Will County is a much smaller economy and does not have the range of goods and services available in either the metropolitan region or state as a whole. Secondly, the IMPLAN model does not include the feedback effects from state and local government spending. Comparable interpretations apply to the data in table 4.2.

Table 4.1 Economic Impacts: Construction

2018				2023			
	Employment	Income	Output		Employment	Income	Output
Direct	1,600	\$104,000,000	\$169,450,000	Direct	1,240	\$88,073,796	\$153,924,178
Indirect	688	\$31,200,000	\$77,947,000	Indirect	533	\$26,422,139	\$66,626,383
Total	2,288	\$135,200,000	\$247,397,000	Total	1,773	\$114,495,935	\$211,466,347
Multiplier	1.43	1.3	1.46	Multiplier	1.43	1.3	1.46
2019				2024			
	Employment	Income	Output		Employment	Income	Output
Direct	1,240	\$83,018,000	\$136,260,000	Direct	1,240	\$88,073,796	\$158,664,903
Indirect	533	\$24,905,400	\$62,679,600	Indirect	533	\$26,422,139	\$66,626,383
Total	1,773	\$107,923,400	\$198,939,600	Total	1,773	\$114,495,935	\$211,466,347
Multiplier	1.43	1.3	1.46	Multiplier	1.43	1.3	1.46
2020				2025			
	Employment	Income	Output		Employment	Income	Output
Direct	1,240	\$85,508,540	\$140,488,800	Direct	1,240	\$88,073,796	\$163,543,350
Indirect	533	\$25,652,562	\$64,624,848	Indirect	533	\$26,422,139	\$66,626,383
Total	1,773	\$111,161,102	\$205,113,648	Total	1,773	\$114,495,935	\$211,466,347
Multiplier	1.43	1.3	1.46	Multiplier	1.43	1.3	1.46
2021				2026			
	Employment	Income	Output		Employment	Income	Output
Direct	1,240	\$88,073,796	\$144,839,964	Direct	1,240	\$88,073,796	\$168,563,651
Indirect	533	\$26,422,139	\$66,626,383	Indirect	533	\$26,422,139	\$66,626,383
Total	1,773	\$114,495,935	\$211,466,347	Total	1,773	\$114,495,935	\$211,466,347
Multiplier	1.43	1.3	1.46	Multiplier	1.43	1.3	1.46
2022				No activity in 2027			
	Employment	Income	Output				
Direct	1,240	\$88,073,796	\$149,317,163				
Indirect	533	\$26,422,139	\$68,685,895				
Total	1,773	\$114,495,935	\$218,003,058				
Multiplier	1.43	1.3	1.46				

Table 4.2 Economic Impacts: Operations

2018				2023			
	Employment	Income	Output		Employment	Income	Output
Direct	1,950	\$74,100,000	\$208,141,927	Direct	11,700	\$515,413,253	\$1,248,851,560
Indirect	995	\$32,604,000	\$137,373,672	Indirect	5,967	\$226,781,832	\$824,242,029
Total	2,945	\$106,704,000	\$345,515,598	Total	17,667	\$742,195,085	\$2,073,093,589
Multiplier	1.51	1.44	1.66	Multiplier	1.51	1.44	1.66
2019				2024			
	Employment	Income	Output		Employment	Income	Output
Direct	3,900	\$152,646,000	\$416,283,853	Direct	13,650	\$619,354,926	\$1,456,993,486
Indirect	1,989	\$67,164,240	\$274,747,343	Indirect	6,962	\$272,516,168	\$961,615,701
Total	5,889	\$219,810,240	\$691,031,196	Total	20,612	\$891,871,094	\$2,418,609,187
Multiplier	1.51	1.44	1.66	Multiplier	1.51	1.44	1.66
2020				2025			
	Employment	Income	Output		Employment	Income	Output
Direct	5,850	\$235,838,070	\$624,425,780	Direct	15,600	\$729,069,227	\$1,665,135,413
Indirect	2,984	\$103,768,751	\$412,121,015	Indirect	7,956	\$320,790,460	\$1,098,989,373
Total	8,834	\$339,606,821	\$1,036,546,795	Total	23,556	\$1,049,859,687	\$2,764,124,786
Multiplier	1.51	1.44	1.66	Multiplier	1.51	1.44	1.66
2021				2026			
	Employment	Income	Output		Employment	Income	Output
Direct	7,800	\$323,884,283	\$832,567,707	Direct	17,550	\$844,808,967	\$1,873,277,340
Indirect	3,978	\$142,509,084	\$549,494,686	Indirect	8,951	\$371,715,946	\$1,236,363,044
Total	11,778	\$466,393,367	\$1,382,062,393	Total	26,501	\$1,216,524,913	\$3,109,640,384
Multiplier	1.51	1.44	1.66	Multiplier	1.51	1.44	1.66
2022				2027			
	Employment	Income	Output		Employment	Income	Output
Direct	9,750	\$417,001,014	\$1,040,709,633	Direct	19,500	\$966,836,929	\$2,081,419,266
Indirect	4,973	\$183,480,446	\$686,868,358	Indirect	9,945	\$425,408,249	\$1,373,736,716
Total	14,723	\$600,481,460	\$1,727,577,991	Total	29,445	\$1,392,245,178	\$3,455,155,982
Multiplier	1.51	1.44	1.66	Multiplier	1.51	1.44	1.66

5. Tax Impacts

The final table is derived from the IMPLAN model to yield a sense of the magnitude of state and local tax dollars that are generated by the project on a year-to-year basis. The tax impacts have been aggregated into four main categories – employee compensation taxes (income taxes and other withholdings); taxes on production, indirect taxes on households and corporate income taxes. Since employment levels are constant for much of the construction period, employee and household taxes are constant.

Table 5.1 Tax Impacts
(Constant 2017 dollars)

	Construction				Operations			
	Employee Compensation	Tax on Production	Households	Corporations	Employee Compensation	Tax on Production	Households	Corporations
2018	\$297,723	\$8,396,488	\$3,623,652	\$852,040	\$306,782	\$9,282,877	\$3,604,927	\$899,136
2019	\$297,723	\$6,751,876	\$3,623,652	\$685,152	\$613,564	\$18,565,754	\$7,209,854	\$1,798,272
2020	\$297,723	\$6,961,419	\$3,623,652	\$706,415	\$920,346	\$27,848,631	\$10,814,781	\$2,697,408
2021	\$297,723	\$7,177,026	\$3,623,652	\$728,294	\$1,227,128	\$37,131,508	\$14,419,708	\$3,596,544
2022	\$297,723	\$7,398,877	\$3,623,652	\$750,807	\$1,533,910	\$46,414,385	\$18,024,635	\$4,495,680
2023	\$297,723	\$7,627,161	\$3,623,652	\$773,972	\$1,840,692	\$55,697,262	\$21,629,562	\$5,394,816
2024	\$297,723	\$7,862,071	\$3,623,652	\$797,810	\$2,147,474	\$64,980,139	\$25,234,489	\$6,293,952
2025	\$297,723	\$8,103,805	\$3,623,652	\$822,340	\$2,454,256	\$74,263,016	\$28,839,416	\$7,193,088
2026	\$297,723	\$8,352,568	\$3,623,652	\$847,583	\$2,761,038	\$83,545,893	\$32,444,343	\$8,092,224
2027					\$3,067,820	\$92,828,770	\$36,049,270	\$8,991,360

Note: no significant construction activity planned for 2027

6. Summary

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:49 PM
To: 'David Silverman'
Subject: FW: Trip Gen Memo Draft
Attachments: image001.jpg; Untitled attachment 00312.htm; image002.jpg; Untitled attachment 00315.htm; EIP Trip Generation Study DRAFT 2017-06-18 (003).pdf; Untitled attachment 00318.htm

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: probinso@northpointkc.com [mailto:probinso@northpointkc.com]
Sent: Tuesday, June 20, 2017 3:26 PM
To: marian.gibson@villageofelwood.com
Subject: Fwd: Trip Gen Memo Draft

Draft traffic generation memo is attached.

Sent from my iPad

Begin forwarded message:

From: Tom George <tgeorge@northpointkc.com>
Date: June 19, 2017 at 10:15:08 AM CDT
To: Patrick Robinson <probinso@northpointkc.com>, Ian McDonald <imcdonald@northpointkc.com>
Subject: FW: Trip Gen Memo Draft

Patrick, Ian,

Draft traffic attached. I reviewed numbers with John Beasley to get a sanity check and based on his experience these numbers are still conservative, although well closer to reality than ITE would have us.

Tom George

MEMORANDUM

To: Tom George
NorthPoint Development

From: Tim Sjogren, P.E., PTOE
Emma Albers, P.E.
Kimley-Horn and Associates, Inc.

Date: June 18, 2017

Subject: Elwood International Port Trip Generation Study

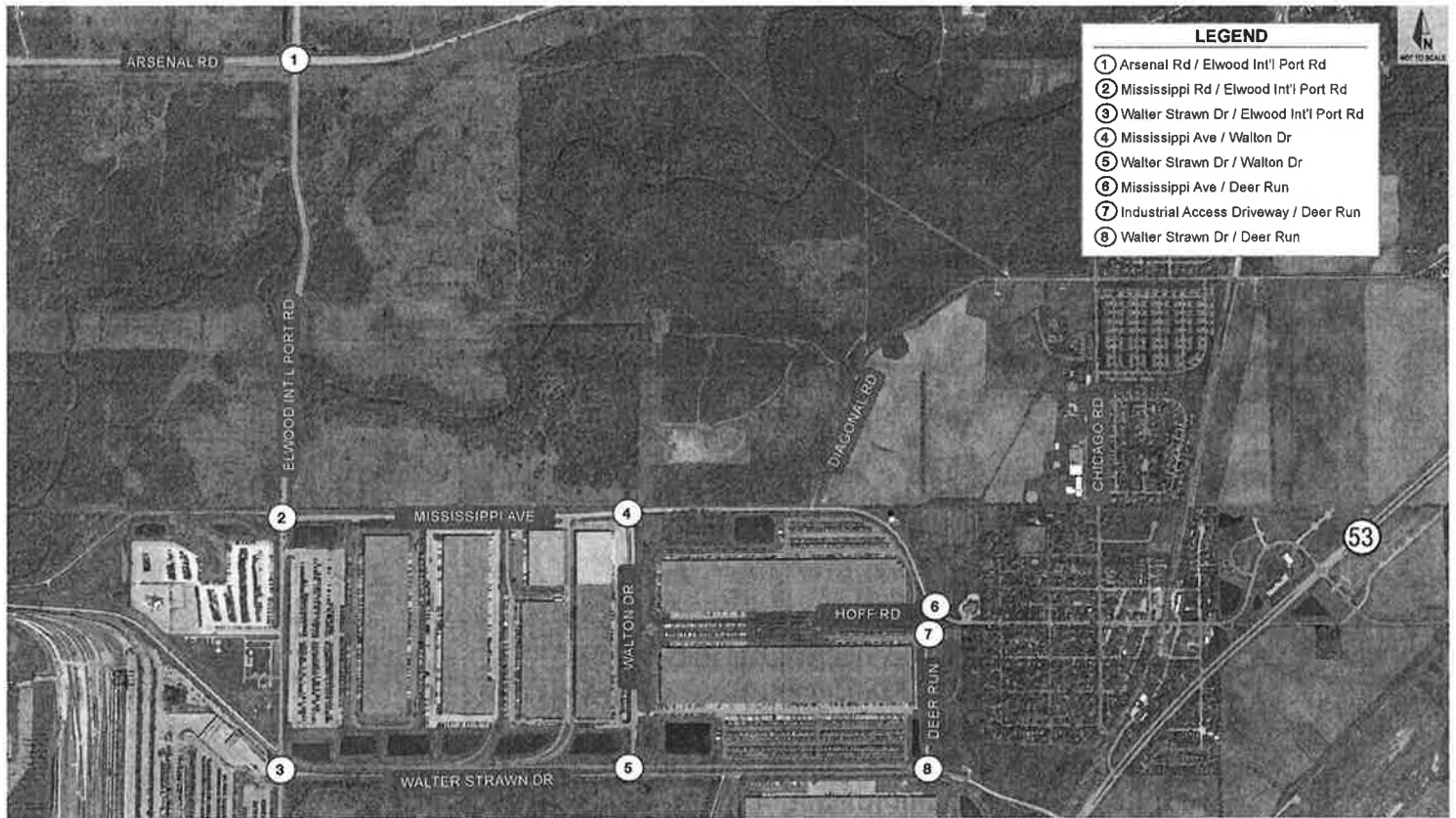
At the request of NorthPoint Development, Kimley-Horn has performed a trip generation analysis in the vicinity of the Elwood International Port in Elwood, Illinois. The purpose of this evaluation is to determine site-generated traffic characteristics for the intermodal facility and nearby industrial buildings in order to derive trip generation rates for use in a future traffic impact analysis for the proposed Compass Business Park.

Traffic Data Collection

To provide a basis for the trip generation study, turning movement count data was collected at the following intersections:

1. Arsenal Road at Elwood International Port (EIP) Road
2. Mississippi Road at Elwood International Port Road
3. Walter Strawn Drive at Elwood International Port Road
4. Mississippi Avenue at Walton Drive
5. Walter Strawn Drive at Walton Drive
6. Mississippi Avenue at Deer Run
7. Industrial Access Driveway at Deer Run
8. Walter Strawn Drive at Deer Run

A map of the study intersections is shown in **Exhibit 1**. The traffic counts were performed for a 72-hour period beginning at 12:00AM on Tuesday, June 6, 2017, and ending at 12:00AM on Friday, June 9, 2017. Vehicle classification was included in all counts to separate car, small/medium truck, and heavy truck volumes. A complete summary of the resulting count data is contained on a CD submitted along with this memorandum.



Trip Generation Summary

In order to understand the number of trips generated by the intermodal and industrial facilities, the number of vehicles entering and exiting the facilities was recorded continuously and tabulated in 15-minute intervals. With consideration for the respective access locations for the intermodal and industrial facilities, vehicular movements that are presumed to correspond to inbound and outbound traffic for each facility were identified. For example, inbound trips for the intermodal facility can be attributed to the westbound left turn, westbound through, southbound through, and southbound right turn at the intersection of EIP Road/Walter Strawn Drive. A map of the movements used to determine inbound and outbound trips generated by the industrial and intermodal facilities is shown in **Exhibit 2**. This exhibit shows three different categories considered in this trip generation analysis:

1. Trips generated by the intermodal facility
2. Trips generated by the industrial facility
3. Trips shared between the intermodal and industrial facilities (heavy trucks only)

It should be noted that shared trips between the two facilities overlap the independent tabulation of intermodal and industrial trips. As such, the shared truck trips comprise a portion of the total industrial trip generation and will be quantified accordingly later in this memorandum.

The anticipated movement of intermodal traffic through the industrial area is also illustrated on Exhibit 2. Based on a review of traffic count data, it appears that a significant quantity of intermodal-related passenger vehicles use Mississippi Road to travel to and from the east. An effort was made to quantify these intermodal through trips on Deer Run. Given the assumption that intermodal through trips on Deer Run are traveling via the west leg at Walter Strawn Drive/Deer Run and the east leg at Mississippi Avenue/Deer Run, north- and southbound through traffic on Deer Run at the Industrial Access Driveway was reduced based on the proportional turning movements at these intersections. The arrow representing these through trips on Exhibit 2 mirror this routing pattern to further illustrate the presumed methodology. To avoid double-counting these through trips in the industrial trip generation analysis, the volumes derived from the Deer Run counts were subtracted from the inbound and outbound industrial trip generation totals.

In addition to these site-specific movements, consideration was given to the potential for traffic that is passing through the study area today. The Village of Elwood is located east of the study area, and one of the most direct connections between the Village and I-55 would be to travel along Mississippi Road and through EIP Road/Arsenal Road intersection. In order to provide a conservative analysis regarding site-generated traffic volumes, however, no reduction was incorporated to account for this through traffic to/from the Village of Elwood and other locations to the east.

Using the methodology outlined herein, inbound and outbound trip generation characteristics were identified on a daily and peak hour basis for each of the three categories listed above. Based on the operational characteristics of the intermodal and industrial facilities, heavy trucks were tabulated separately from the remaining vehicle types. The resulting trip generation estimates were averaged across the three days of data collection and are presented in **Table 1** for each facility.

INTERMODAL FACILITY



INDUSTRIAL



INDUSTRIAL SHARED WITH INTERMODAL



Table 1. Average Weekday Trip Generation by Facility

Land Use	Daily ¹			AM Peak Hour			PM Peak Hour		
	In	Out	Total	In	Out	Total	In	Out	Total
<i>Intermodal Trips</i>									
Cars	2,044	2,180	4,224	125	119	244	93	157	250
Trucks	3,171	3,070	6,241	96	121	217	202	200	402
Total	5,215	5,250	10,465	221	240	461	295	357	652
<i>Industrial Trips</i>									
Cars	2,906	2,910	5,816	277	111	388	189	428	617
Trucks	857	842	1,699	39	33	72	44	56	100
Total	3,763	3,752	7,515	316	144	460	233	484	717
<i>Shared Industrial & Intermodal Truck Trips</i>									
Trucks	154	141	295	9	7	16	8	13	21

¹Video data collection at the intersection of EIP Road and Mississippi Road ceased at 9:00PM on Thursday, June 8. To avoid skewed daily trip generation data based on these omitted hours, daily trip generation numbers are based on Tuesday and Wednesday data collection only.

The above data reveals good correlation between inbound and outbound daily trips, with the total intermodal trip generation estimates showing less than one percent difference between inbound and outbound volumes. Inbound and outbound industrial trips are within three percent of each other, and the shared truck counts show a difference of less than 10 percent between inbound and outbound trips.

3. Trip Generation Rates

Based on the trip estimates detailed in Table 1, trip generation rates were calculated per 1,000 square feet of industrial space and per 1,000 lifts at the intermodal facility. Using on aerial measurements, the industrial park contains approximately 8,300,000 square feet in total size. The total number of lifts currently operating at the intermodal facility is approximately 1,000,000, based on information provided by NorthPoint Development. Using these variables, trip generation rates were calculated for the two facility types, as presented in Table 2.

Table 2. Trip Generation Rates by Land Use

Land Use	Unit	Weekday		
		Daily	AM Peak	PM Peak
Intermodal				
Cars	Per 1,000 lifts	4.224 50% in/50% out	0.244 51% in/49% out	0.250 37% in/63% out
Trucks	Per 1,000 lifts	6.241 50% in/50% out	0.217 44% in/56% out	0.402 50% in/50% out
Total	Per 1,000 lifts	10.465 50% in/50% out	0.461 48% in/52% out	0.652 45% in/55% out
Industrial				
Cars	Per 1,000 sq. ft.	0.701 50% in/50% out	0.047 71% in/29% out	0.074 31% in/69% out
Trucks	Per 1,000 sq. ft.	0.205 50% in/50% out	0.009 54% in/46% out	0.012 44% in/56% out
Total	Per 1,000 sq. ft.	0.905 50% in/50% out	0.055 69% in/31% out	0.086 32% in/68% out
Shared Industrial & Intermodal Truck Trips ¹				
Trucks	Per 1,000 sq. ft.	0.036 50% in/50% out	0.0019 56% in/44% out	0.0025 38% in/62% out
% of Total Industrial Truck Trip Generation		17%	22%	21%

¹Shared truck trips overlap the total trip generation rates developed for the intermodal and industrial components. Because the rates shown above are rounded to a selected number of decimal places, some rounding error exists in the calculation of percent shared truck trips for the industrial park.

For context, the industrial trip generation rates were compared to data in the Institute of Transportation Engineers (ITE) manual Trip Generation, Ninth Edition, for High Cube Warehouse/Distribution Center (Land Use Code 152). The ITE rates are presented in **Table 3** for total site traffic and for trucks. Note that trip generation data for intermodal facilities is not provided in Trip Generation.

Table 3. ITE Trip Generation Rates – Land Use Code 152

Vehicle Type	Unit	Weekday		
		Daily	AM Peak	PM Peak
Total	Per 1,000 sq. ft.	1.68 50% in/50% out	0.11 69% in/31% out	0.12 31% in/69% out
Trucks	Per 1,000 sq. ft.	0.64	0.03	0.04

As shown above, the trip generation rates resulting from the empirical analysis detailed herein yield lower trip generation rates per 1,000 square feet of industrial space than is presented in Trip Generation. Given this decrease, it is recommended that a future traffic impact study for the proposed Compass Business Park be based on these average trip generation rates developed from local data.

Please do not hesitate to contact this office with further questions on this matter.

Marian Gibson

From: Marian Gibson
Sent: Monday, July 10, 2017 1:48 PM
To: 'David Silverman'
Subject: FW: Update Trip Gen Memo updated draft
Attachments: Untitled attachment 00038.htm; EIP Trip Generation Study - PreFinal - 6.23.17.pdf

Marian T. Gibson, ICMA-CM
Village Administrator
Village of Elwood
401 East Mississippi Ave.
Elwood, IL 60421
marian.gibson@villageofelwood.com
815 424-1094 (Direct)
815 509-2282 (Cell)
815 423-6861 (Fax)

From: Patrick Robinson [mailto:probinson@northpointkc.com]
Sent: Friday, June 23, 2017 6:47 PM
To: Marian Gibson <marian.gibson@villageofelwood.com>
Subject: Fwd: Update Trip Gen Memo updated draft

FYI -traffic counts were reduced based on some double counting.

Sent from my iPhone

Begin forwarded message:

From: Tom George <tgeorge@northpointkc.com>
To: Patrick Robinson <probinson@northpointkc.com>, Ian McDonald <imcdonald@northpointkc.com>
Subject: FW: Update Trip Gen Memo

Patrick, Ian,

Tim's explanation of the revisions is below. Truck and car counts are now even lower.

Tom George



d: 816.895.8104 c: 630.258.5299 e: tgeorge@northpointkc.com

4825 NW 41st Street, Suite 500
Riverside, MO 64150

www.beyondthecontract.com

From: Sjogren, Tim [mailto:Tim.Sjogren@kimley-horn.com]
Sent: Friday, June 23, 2017 4:13 PM
To: Tom George <tgeorge@northpointkc.com>
Cc: Fancier, Rory <Rory.Fancier@kimley-horn.com>
Subject: Update Trip Gen Memo

Tom-

Attached is the revised trip generation memo. I'll call you to discuss the changes, but it largely is driven by how we designated trucks without trailers. Previously they were grouped with the cars and medium trucks and we've now put them under trucks as they would presumably have to stay on the new bridge as well. We also discovered an area where some vehicles were being double counted. The result of both is even lower trip generation for the industrial park.

Will call shortly.

Thanks!
Tim

Tim Sjogren, P.E., PTOE
Kimley-Horn | 1001 Warrenville Road, Suite 350, Lisle, IL 60532
Direct: 331 481 7332 | Mobile: 630 370 0086
Connect with us: [Twitter](#) | [LinkedIn](#) | [Facebook](#) | [Instagram](#)

Celebrating ten years as one of FORTUNE's 100 Best Companies to Work For

MEMORANDUM

To: Tom George
NorthPoint Development

From: Tim Sjogren, P.E., PTOE
Emma Albers, P.E.
Kimley-Horn and Associates, Inc.

Date: June 23, 2017

Subject: Elwood International Port Trip Generation Study

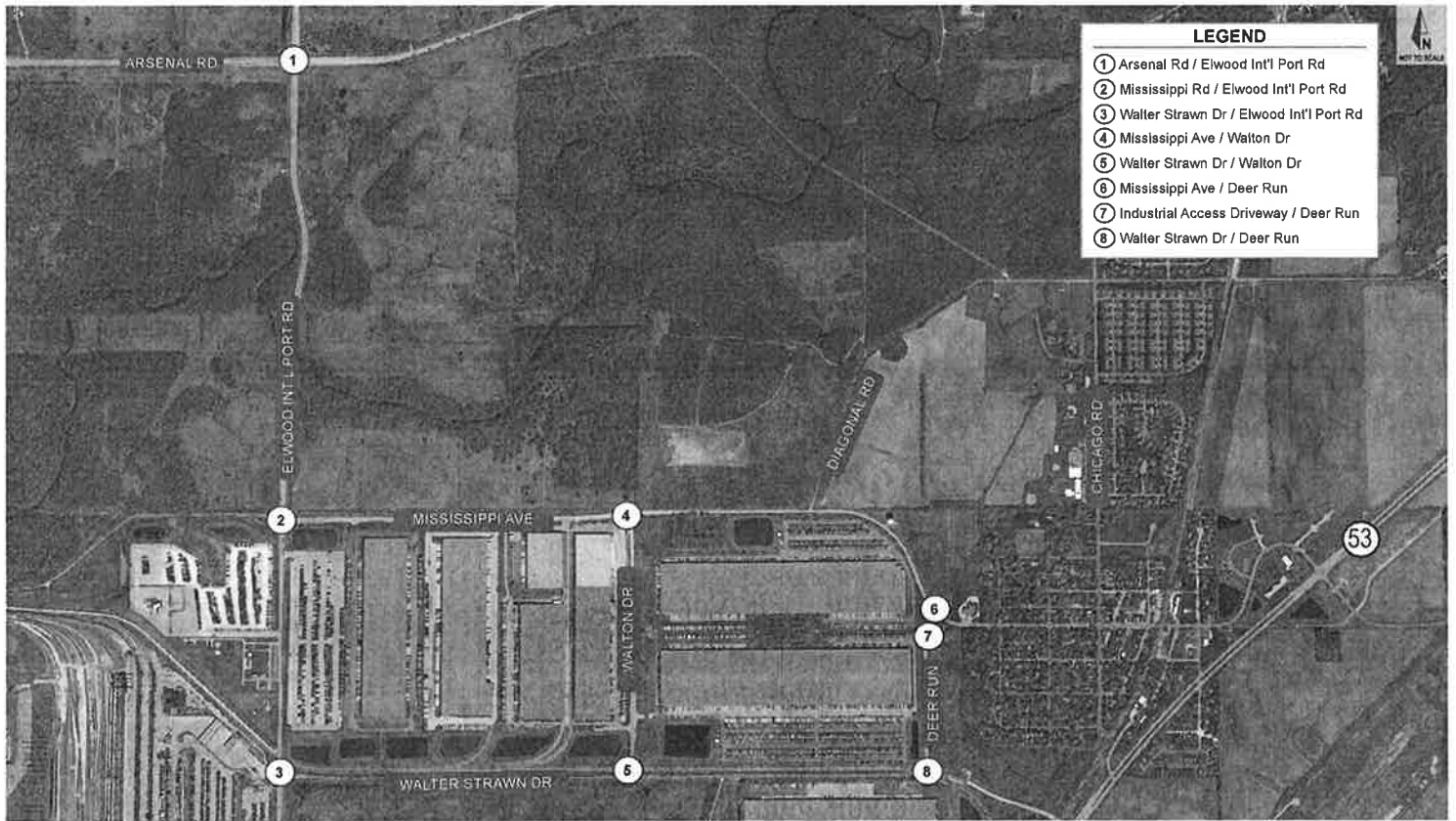
At the request of NorthPoint Development, Kimley-Horn has performed a trip generation analysis in the vicinity of the Elwood International Port in Elwood, Illinois. The purpose of this evaluation is to determine site-generated traffic characteristics for the intermodal facility and nearby industrial buildings in order to derive trip generation rates for use in a future traffic impact analysis for the proposed Compass Business Park.

Traffic Data Collection

To provide a basis for the trip generation study, turning movement count data was collected at the following intersections:

1. Arsenal Road at Elwood International Port (EIP) Road
2. Mississippi Road at Elwood International Port Road
3. Walter Strawn Drive at Elwood International Port Road
4. Mississippi Avenue at Walton Drive
5. Walter Strawn Drive at Walton Drive
6. Mississippi Avenue at Deer Run
7. Industrial Access Driveway at Deer Run
8. Walter Strawn Drive at Deer Run

A map of the study intersections is shown in **Exhibit 1**. The traffic counts were performed for a 72-hour period beginning at 12:00AM on Tuesday, June 6, 2017, and ending at 12:00AM on Friday, June 9, 2017. Vehicle classification was included in all counts to separate car, small/medium truck, and heavy truck volumes. A complete summary of the resulting count data is contained on a CD submitted along with this memorandum.



Trip Generation Summary

In order to understand the number of trips generated by the intermodal and industrial facilities, the number of vehicles entering and exiting the facilities was recorded continuously and tabulated in 15-minute intervals. With consideration for the respective access locations for the intermodal and industrial facilities, vehicular movements that are presumed to correspond to inbound and outbound traffic for each facility were identified. For example, inbound trips for the intermodal facility can be attributed to the westbound left turn, westbound through, southbound through, and southbound right turn at the intersection of EIP Road/Walter Strawn Drive. A map of the movements used to determine inbound and outbound trips generated by the industrial and intermodal facilities is shown in **Exhibit 2**. This exhibit shows three different categories considered in this trip generation analysis:

1. Trips generated by the intermodal facility
2. Trips generated by the industrial facility
3. Trips shared between the intermodal and industrial facilities (heavy trucks only)

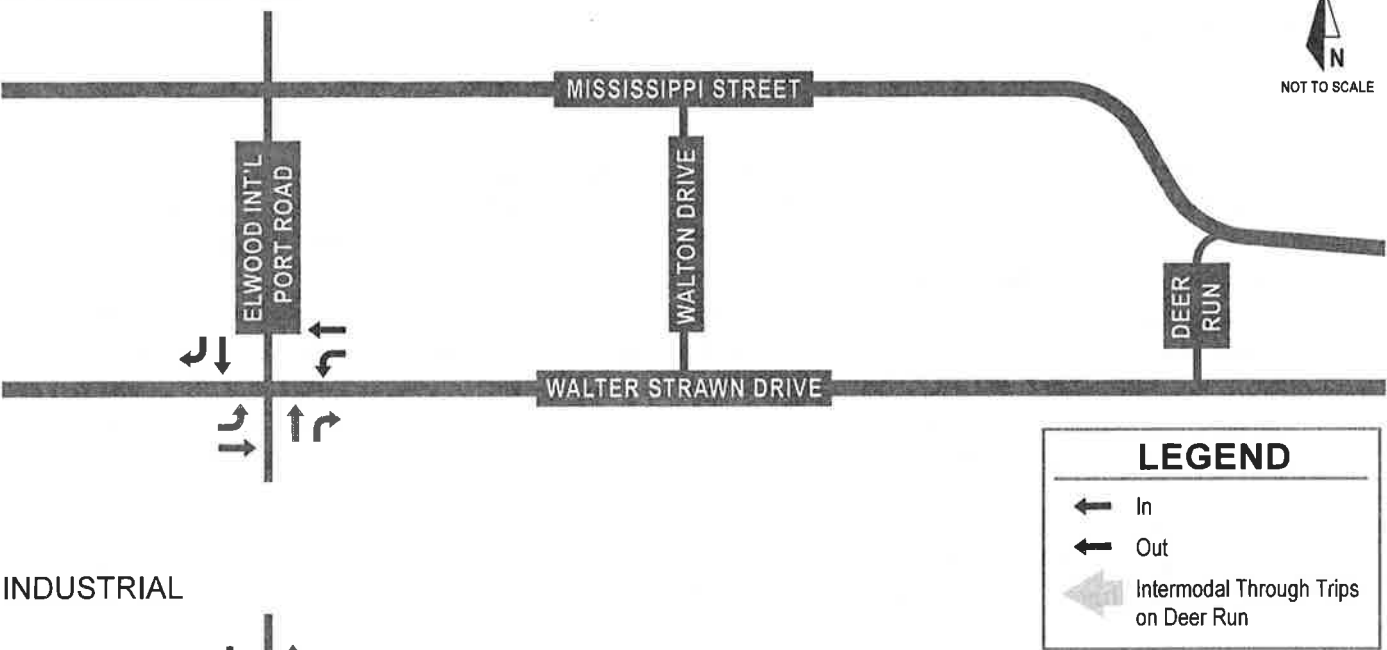
It should be noted that the total number of industrial trips correspond to the sum of the "Industrial" and "Industrial Shared with Intermodal" categories on Exhibit 2. Furthermore, an existing transload building on the east side of EIP Road south of Walter Strawn Road was included in intermodal trip generation for the purposes of this evaluation due to its location within the intermodal area.

The anticipated movement of intermodal traffic through the industrial area is also illustrated on Exhibit 2. Based on a review of traffic count data, it appears that a significant quantity of intermodal-related passenger vehicles use Mississippi Road to travel to and from the east. An effort was made to quantify these intermodal through trips on Deer Run. Given the assumption that intermodal through trips on Deer Run are traveling via the west leg at Walter Strawn Drive/Deer Run and the east leg at Mississippi Avenue/Deer Run, north- and southbound through traffic on Deer Run at the Industrial Access Driveway was reduced based on the proportional turning movements at these intersections. The arrow representing these through trips on Exhibit 2 mirror this routing pattern to further illustrate the presumed methodology. To avoid double-counting these through trips in the industrial trip generation analysis, the volumes derived from the Deer Run counts were subtracted from the inbound and outbound industrial trip generation totals.

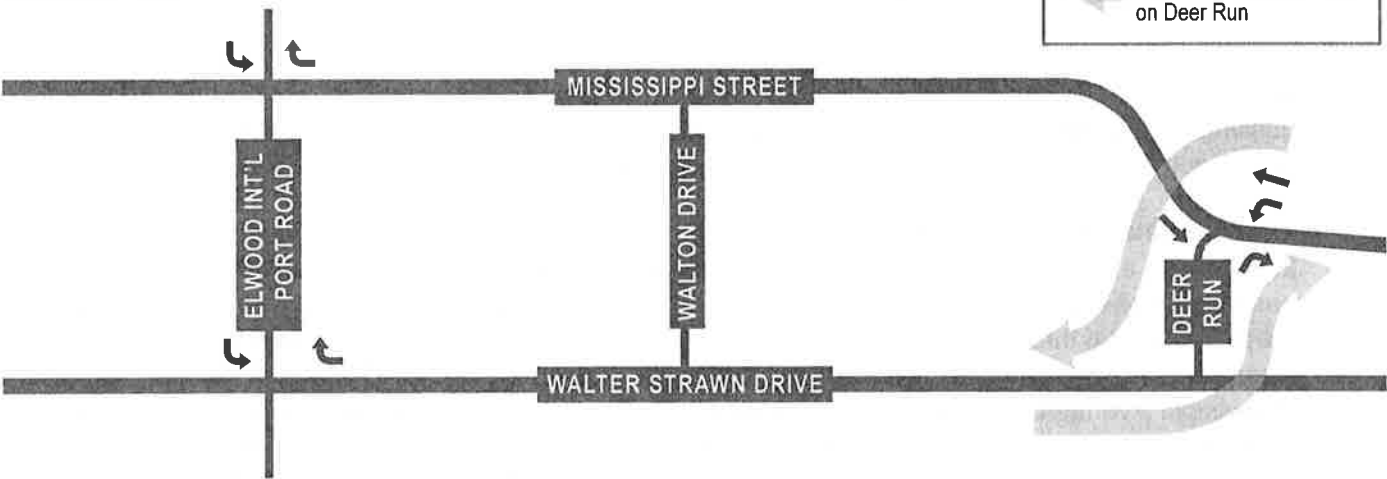
In addition to these site-specific movements, consideration was given to the potential for traffic that is passing through the study area today. The Village of Elwood is located east of the study area, and one of the most direct connections between the Village and I-55 would be to travel along Mississippi Road and through EIP Road/Arsenal Road intersection. In order to provide a conservative analysis regarding site-generated traffic volumes, however, no reduction was incorporated to account for this through traffic to/from the Village of Elwood and other locations to the east.

Using the methodology outlined herein, inbound and outbound trip generation characteristics were identified on a daily and peak hour basis for each of the three categories listed above. Based on the operational characteristics of the developments, passenger car trips were tabulated separately from the remaining vehicle types (medium and heavy trucks) for the purposes of distinguishing trip generation rates for each type. The resulting trip generation estimates were averaged across the three days of data collection and are presented in **Table 1** for each facility. Note that medium trucks,

INTERMODAL FACILITY



INDUSTRIAL



INDUSTRIAL SHARED WITH INTERMODAL



a classification which includes both box trucks (UPS, garbage, etc) and semi cabs without an attached trailer, have been combined with heavy trucks into a single category (Trucks) in this table.

Table 1. Average Weekday Trip Generation by Facility

Land Use	Daily			AM Peak Hour			PM Peak Hour		
	In	Out	Total	In	Out	Total	In	Out	Total
<i>Intermodal Trips</i>									
Cars	977	981	1,958	57	87	144	36	66	102
Trucks ¹	4,178	4,197	8,375	164	154	318	259	292	551
Total	5,155	5,178	10,333	221	241	462	295	358	653
<i>Industrial Trips</i>									
Cars	2,214	2,208	4,422	270	105	375	200	413	613
Trucks ²	829	846	1,675	36	32	68	47	56	103
Total	3,043	3,054	6,097	306	137	443	247	469	716
<i>Shared Industrial & Intermodal Truck Trips</i>									
Trucks	219	212	431	10	12	22	13	15	28

¹Medium trucks comprise roughly 27% of daily trips, 32% of AM peak hour trips, and 27% of PM peak hour trips at the intermodal facility.

²Medium trucks comprise roughly 16% of daily trips, 18% of AM peak hour trips, and 24% of PM peak hour trips from the industrial buildings.

The above data reveals good correlation between inbound and outbound daily trips, with the total intermodal and industrial trip generation estimates showing less than one percent difference between inbound and outbound volumes. Shared truck counts show a difference of less than four percent between inbound and outbound trips.

3. Trip Generation Rates

Based on the trip estimates detailed in Table 1, trip generation rates were calculated per 1,000 square feet of industrial space and per 1,000 lifts at the intermodal facility. Using on aerial measurements, the industrial park contains approximately 8,300,000 square feet in total size. The total number of lifts currently operating at the intermodal facility is approximately 1,000,000, based on information provided by NorthPoint Development. Using these variables, trip generation rates were calculated for the two facility types, as presented in Table 2.

Table 2. Trip Generation Rates by Land Use

Land Use	Unit	Weekday		
		Daily	AM Peak	PM Peak
Intermodal				
Cars	Per 1,000 lifts	1.958 50% in/50% out	0.144 40% in/60% out	0.102 35% in/65% out
Trucks	Per 1,000 lifts	8.375 50% in/50% out	0.318 52% in/48% out	0.551 47% in/53% out
Total	Per 1,000 lifts	10.333 50% in/50% out	0.462 48% in/52% out	0.653 45% in/55% out
Industrial				
Cars	Per 1,000 sq. ft.	0.533 50% in/50% out	0.045 72% in/28% out	0.074 33% in/67% out
Trucks	Per 1,000 sq. ft.	0.202 50% in/50% out	0.008 53% in/47% out	0.012 46% in/54% out
Total	Per 1,000 sq. ft.	0.735 50% in/50% out	0.053 69% in/31% out	0.086 34% in/66% out
Shared Industrial & Intermodal Truck Trips				
Trucks	Per 1,000 sq. ft.	0.052 50% in/50% out	0.0027 45% in/55% out	0.0034 46% in/54% out

For context, the industrial trip generation rates were compared to data in the Institute of Transportation Engineers (ITE) manual Trip Generation, Ninth Edition, for High Cube Warehouse/Distribution Center (Land Use Code 152). The ITE rates are presented in **Table 3** for total site traffic and for trucks. Note that trip generation data for intermodal facilities is not provided in Trip Generation.

Table 3. ITE Trip Generation Rates – Land Use Code 152

Vehicle Type	Unit	Weekday		
		Daily	AM Peak	PM Peak
Total	Per 1,000 sq. ft.	1.68 50% in/50% out	0.11 69% in/31% out	0.12 31% in/69% out
Trucks	Per 1,000 sq. ft.	0.64	0.03	0.04

As shown above, the trip generation rates resulting from the empirical analysis detailed herein yield lower trip generation rates per 1,000 square feet of industrial space than is presented in Trip Generation. Given this decrease, it is recommended that a future traffic impact study for the proposed Compass Business Park be based on these average trip generation rates developed from local data.

Please do not hesitate to contact this office with further questions on this matter.

Marian Gibson

From: Mayor Matichak
Sent: Monday, July 10, 2017 5:04 PM
To: Marian Gibson
Subject: Fwd: Preliminary Draft Projections
Attachments: Draft Executive Summary 04.19.17.pdf; Untitled attachment 00169.htm

Sent from my iPhone

Begin forwarded message:

From: probinson@northpointkc.com
Date: July 7, 2017 at 5:35:01 PM CDT
To: mayor.matichak@villageofelwood.com
Subject: Fwd: Preliminary Draft Projections

Mayor Matichak

The attached report shows the preliminary economic projections for the Compass Business Park.

Table 2 on page A-6, indicates a baseline of \$498 million of incremental revenue. There is also a conservative and optimistic scenario.

It seems that there should be adequate revenue to fund things like a community center.

I know one of the big questions is focused on benefits to the Village.

Please give me a call to discuss.

Thanks,

Patrick

Sent from my iPad

DRAFT EXECUTIVE SUMMARY – REVENUE FORECAST – DATED 4/18/17

VILLAGE OF ELWOOD, ILLINOIS NORTH POINT DEVELOPMENT

April __, 2017

Introduction

NorthPoint Development (the “Developer”) has proposed to develop certain property located in the Village and it is proposed that the site would be included in a TIF District (as such term is hereinafter defined)(the “Development Site”) which development would principally consist of the construction of approximately 27,596,000 square feet of industrial/warehouse space on the Development Site (the “Industrial Development”).

The Village of Elwood, Illinois (the “Village”) would need to determine the Industrial Development Site would qualify (the “TIF Property”) as part of a “redevelopment project area” (the “TIF District”) as defined in the Tax Increment Allocation Redevelopment Act, 65 ILCS 5/11-74.4-1, as amended (the “TIF Act”) in 2017 pursuant to a redevelopment plan and project (the “TIF Plan”). The term of the TIF District would be 23 years after the date of such designation. In order to designate the Development Site, the Village will first have to determine if the site qualifies under the TIF Act and certain properties must be annexed.

Such designation will allow the Village to use the property tax increment generated thereby to pay for certain eligible redevelopment costs (the “Incremental Property Taxes”). Due to the one year lag in collections of property taxes, the Village will receive the final payment of Incremental Property Taxes in the 24th year from the date of the designation of the TIF District.

The following preliminary analyses provide a projection of the Incremental Property Taxes that would be generated by the Industrial Development based on three Incremental Property Tax collection scenarios.

This development includes different types of industrial products that vary by square footage, occupancy dates and valuation.

The following is a description of the three Incremental Property Taxes scenarios analyzed herein that assume the properties within the Industrial Development would have a varying market values for assessment purposes:

- 1) Scenario #1 - Baseline (Exhibit A) - Analysis of Incremental Property Taxes assuming that the market value for manufacturing facilities are \$32/square foot and warehouse facilities are \$30/square foot. The total project square footage is 27,596,000; and
- 2) Scenario #2 - Conservative – (Exhibit B) - Analysis of Incremental Property Taxes assuming that the market value for manufacturing facilities are \$28/square foot and warehouse facilities are \$26/square foot. The total project square footage is 24,796,000; and
- 3) Scenario #3 - Aggressive – (Exhibit C) - Analysis of Incremental Property Taxes assuming that the market value for manufacturing facilities are \$35/square foot and warehouse facilities are \$33/square foot. The total project square footage is 27,596,000.

Kane, McKenna and Associates, Inc. ("Kane, McKenna") has reviewed the materials in relation to available file material, industry reports and research of comparable properties. **Certain of the general assumptions described in Exhibit A have been provided by the Developer including, but not limited to, the projected market value used to determine Incremental Property Taxes.** Kane, McKenna has not been provided with any type of marketing studies related to the Industrial Development. The purpose of the analysis contained herein is to determine the incremental property tax benefits derived from the Industrial Development. The analysis herein may be supplemented by additional cost data, engineering reports, or market information as well as other data in order to review/test the assumptions.

Analysis of Projected Incremental Property Taxes

The equalized assessed value of the Development Site used to determine the initial equalized assessed value for the TIF District is \$2,514,372 (the "Base EAV"). The following Table 1 is a list of the parcels and their respective assessed values of the parcels within the Development Site:

	<u>PIN</u>	<u>Tax Code</u>	<u>2015</u> <u>EAV</u>
1	10-11-23-300-001-0000	1007	\$ 56,601
2	10-11-26-100-004-0000	1007	\$ 93,033
3	10-11-26-100-003-0000	1007	\$ 14,369
4	10-11-26-100-002-0000	1007	\$ 17,783
5	10-11-27-100-008-0000		\$ 9,915
6	10-11-27-100-005-0000	1007	\$ 27,346
7	10-11-27-100-007-0000		\$ 20,660
8	10-11-23-400-004-0000	1002	\$ 83,342
9	10-11-23-400-005-0000	1002	\$ 16,105
10	10-11-23-400-002-0000	1002	\$ 8,949
11	10-11-24-300-004-0000	1002	\$ 62,869
12	10-11-24-300-005-0000	1002	\$ 99,824
13	10-11-24-100-009-0000	1002	\$ 4,745
14	10-11-24-100-002-0000	1002	\$ 3,895
15	10-11-24-200-002-0000	1002	\$ 40,470
16	10-11-24-100-009-0000	1002	\$ 4,745
17	10-11-24-100-010-0000	1002	\$ 17,487
18	10-11-13-300-019-0000	1002	\$ 25,506
19	10-11-13-300-021-0000	1002	\$ 14,225
20	10-11-23-200-003-0000	1002	\$ 6,395
21	10-11-23-200-002-0000	1002	\$ 10,747
22	10-11-23-200-001-0000	1004	\$ 52,280
23	10-11-14-400-002-0000	1004	\$ 17,269
24	10-11-14-400-001-0001		\$ 17,577
25	10-11-24-400-028-0000	1002	\$ 25,809
26	10-11-25-100-009-0000	1002	\$ 17,545
27	10-11-29-207-003-0000	1007	\$ 950,625
28	10-11-29-401-001-0000	1007	\$ 451,750
29	10-11-29-207-002-0000	1007	\$ 186,115
30	10-11-29-207-004-0000	1007	\$ 1
31	10-11-29-302-001-0000	1007	\$ 1
32	10-11-29-300-014-0000	1007	\$ 1
33	10-11-29-207-001-0000	1007	\$ 112,990
34	10-11-29-200-011-0000	1010	\$ 3,915
35	10-11-28-100-002-0000	1007	\$ 13,711
36	10-11-22-400-010-0000	1007	\$ 16,899
37	10-11-22-400-007-0000	1007	\$ 2,170
38	10-11-22-400-008-0000	1007	\$ 6,703
Total			\$ 2,514,372

Furthermore, the analyses herein also assume that the 2015 state equalization factor (1). As most of the Development Site is currently unincorporated, any such portions of the Development Site are expected to be annexed into the Village. The 2015 tax rate of 8.538% used in the analyses herein to determine the Incremental Property Taxes includes the 2015 tax year tax rate for the Development Site (8.094%) and the tax rate for the Village (0.444%) which reflects the projected tax rate that would assume the annexation.

The market value assumptions used by KMA are based on information available obtained by KMA from the Will County Assessor and its files, for comparable uses. **The property absorption assumptions are preliminary and based on the Developers analysis. It is expected that these assumptions would be supplemented by market studies.**

The KMA assumption for market value growth assumes a conservative 1.0% annual growth rate across all scenarios. The more conservative growth rate used by KMA reflects both the more recent historic growth rates for comparable property in Will County.

Summary

Analysis of Projected Incremental Property Taxes

The TIF Act provides that the Village may reimburse itself for administrative costs relating to a redevelopment project area. None of the analyses provide for the reimbursement of any administrative costs but the Village can allow for the payment of such costs as well as other TIF eligible costs identified by the Village. Furthermore, the TIF Act does not allow the Village to enter into obligations payable from Incremental Property Taxes with a term that exceeds 20 years.

Scenario #1 – Baseline (\$32/Sq.Ft. and \$30/Sq.Ft. Market Value)

The main findings in the analysis of Scenario #1 Incremental Property Taxes related to Scenario #1 are:

- Pursuant to Scenario #1, the Industrial Development is projected to generate \$489,174,332 of Scenario #1 Incremental Property Taxes (see Exhibit A) which would be available for the payment of eligible redevelopment costs as determined pursuant to the TIF Act.
- The analysis for Scenario #1 provides that the Village could retire obligations that would provide for eligible redevelopment costs of \$184,119,848 (assuming an interest rate of 6% and a term of 20 years commencing with the year 2019) (Exhibit A).

Scenario #2 – Conservative (28/Sq.Ft. and \$26/Sq.Ft. Market Value)

The main findings in the analysis of Scenario #2 Incremental Property Taxes related to Scenario #2 are:

- Pursuant to Scenario #2, the Industrial Development is projected to generate \$297,058,403 of Scenario #2 Incremental Property Taxes (see Exhibit B) which would be available for the payment of eligible redevelopment costs as determined pursuant to the TIF Act.
- The analysis for Scenario #2 provides that the Village could retire obligations that would provide for eligible redevelopment costs of \$96,649,188 (assuming an interest rate of 6% and a term of 20 years commencing with the year 2019) (see Exhibit B).

Scenario #3 – Aggressive (\$35/Sq.Ft. and \$30/Sq.Ft. Market Value)

The main findings in the analysis of Scenario #3 Incremental Property Taxes related to Scenario #3 are:

- Pursuant to Scenario #3, the Industrial Development is projected to generate \$519,052,429 of Scenario #3 Incremental Property Taxes (see Exhibit C) which would be available for the payment of eligible redevelopment costs as determined pursuant to the TIF Act.
- The analysis for Scenario #3 provides that the Village could retire obligations that would provide for eligible redevelopment costs of \$202,977,189 assuming an interest rate of 6% and a term of 20 years commencing with the year 2019) (see Exhibit C).

Projected increment for each scenarios are summarized in the table below.

Provided by Will County Clerk and Will County Treasurer

- (a) 2016 Tax Rate (Tax Code 16043)= 8.0937% and Village Tax Rate = 0.444%
- (b) Total 2015 Assessed Value for the Development Site = \$2,514,372

Property Tax Assumptions

- (a) Annual growth rate for property assessments = 1.0%.
- (b) Tax collection – one year in arrears, e.g., 2017 taxes collected in 2018.
- (c) Will County assessment rate of 33% was used to determine the assessed value of the properties
- (d) TIF expires in 2041 (final property tax collection year of 2042).

Table 2			
<u>Collection Year</u>	<u>Projected Annual Incremental Property Taxes</u>		
	Baseline	Conservative	Aggressive
2018	-	-	-
2019	-	-	-
2020	259,133	-	259,133
2021	1,893,732	200,065	2,242,956
2022	4,526,328	1,215,803	6,110,036
2023	7,603,679	2,492,035	10,640,549
2024	10,769,559	3,803,758	15,103,792
2025	13,924,569	5,067,616	19,399,049
2026	17,295,657	6,276,901	23,425,294
2027	20,886,522	7,524,573	25,588,426
2028	24,246,800	8,956,461	25,846,457
2029	25,928,550	10,550,315	26,107,068
2030	26,189,982	12,194,431	26,370,285
2031	26,454,029	13,783,325	26,636,135
2032	26,720,716	15,216,335	26,904,643
2033	26,990,070	16,617,005	27,175,836
2034	27,262,117	18,102,161	27,449,742
2035	27,536,885	19,689,949	27,726,386
2036	27,814,401	21,121,017	28,005,797
2037	28,094,692	21,816,270	28,288,001
2038	28,377,786	22,036,579	28,573,028
2039	28,663,710	22,259,092	28,860,905
2040	28,952,494	22,483,829	29,151,661
2041	29,244,166	22,710,814	29,445,324
2042	29,538,754	22,940,069	29,741,924
Total	\$ 489,174,332	\$ 297,058,403	\$ 519,052,429

EXHIBIT #A - BASELINE

PRELIMINARY - FOR DISCUSSION PURPOSES ONLY

**Preliminary Draft (Baseline)
Proposed Project
Preliminary User Assumptions**

Component Name	Project Description	Class Code	Occupancy Date	Building Sq. Ft./ # Units	Avg. Initial Market Value Sq. Ft./Unit
1	Manufacturing (1)	2	Jan-24	1,458,000	32
2	Manufacturing (2)	2	Jan-27	435,000	32
3	Large Warehouse (1)	2	Jan-21	12,089,000	30
4	Large Warehouse (2)	2	Jan-22	5,526,000	30
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30
6	Medium Warehouse (2)	2	Jan-23	1,848,000	30
Totals				27,596,000	

Notes:

Preliminary Draft (Baseline)
Proposed Project
Projected Incremental Taxes

						2018	2019	2020	2021	2022	2023	2024	2025	2026
						TIF Year								
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./ # Units	Market Value Sq. Ft./Unit			1	2	3	4	5	6	7
1	Manufacturing (1)	2	Jan-24	1,468,000	32.00	0	0	0	0	1,348,488	4,085,918	6,877,963	9,725,439	12,629,178
2	Manufacturing (2)	2	Jan-27	435,000	32.00	0	0	0	0	0	0	0	829,035	2,511,976
3	Large Warehouse (1)	2	Jan-21	12,089,000	30.00	0	5,549,395	16,814,667	33,965,627	51,457,925	63,521,950	75,822,109	88,361,919	107,094,646
4	Large Warehouse (2)	2	Jan-22	5,526,000	30.00	0	0	4,697,091	9,539,633	14,426,532	24,197,086	34,214,680	44,430,206	49,914,702
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30.00	0	0	3,182,394	9,642,653	19,478,159	29,509,411	36,427,728	46,826,189	57,428,976
6	Medium Warehouse (2)	2	Jan-23	1,848,000	30.00	0	0	0	2,379,757	4,859,135	7,335,317	12,259,332	14,911,911	17,562,179
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0	0	0
Total EAV All Components						0	5,549,395	24,694,151	55,527,671	91,570,239	128,649,682	165,601,812	205,084,700	247,141,658
I. Incremental Property Taxes:														
(a)	Base EAV					2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b)	Incremental EAV					0	3,035,023	22,179,779	53,013,299	89,055,867	126,135,310	163,087,440	202,570,328	244,627,286
(c)	Tax Rate - 8.5381%					8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d)	Total Est. Incremental Property Taxes					0	0	259,133	1,893,732	4,526,328	7,603,679	10,769,559	13,924,569	17,295,657
(e)	Incremental Property Taxes													
(f)	Est. Incremental Property Taxes Available					0	0	259,133	1,893,732	4,526,328	7,603,679	10,769,559	13,924,569	17,295,657
(g)	Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(h)	Carryforward of Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(i)	Incremental Property Taxes					0	0	259,133	1,893,732	4,526,328	7,603,679	10,769,559	13,924,569	17,295,657
(j)	Cumulative Incremental Property Taxes					0	0	259,133	2,152,865	6,679,193	14,282,872	25,052,431	38,977,000	56,272,657
(k)	NPV of Incremental Property Taxes @ 6.0%						0	230,628	1,820,641	5,405,917	11,087,829	18,678,943	27,940,576	38,792,086

Preliminary Draft (Baseline)
Proposed Project
Projected Incremental Taxes

						2027	2028	2029	2030	2031	2032	2033	2034	2035
						8	9	10	11	12	13	14	15	16
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./ # Units	Market Value Sq. Ft./Unit									
1	Manufacturing (1)	2	Jan-24	1,458,000	32.00	15,590,018	17,177,365	17,349,139	17,522,630	17,697,857	17,874,835	18,053,584	18,234,119	18,416,461
2	Manufacturing (2)	2	Jan-27	435,000	32.00	4,228,493	5,124,934	5,176,183	5,227,945	5,280,225	5,333,027	5,386,357	5,440,221	5,494,623
3	Large Warehouse (1)	2	Jan-21	12,089,000	30.00	126,193,191	133,524,415	134,859,659	136,208,256	137,570,338	138,946,042	140,335,502	141,738,857	143,156,246
4	Large Warehouse (2)	2	Jan-22	5,526,000	30.00	55,449,766	61,035,315	61,645,668	62,262,124	62,884,746	63,513,593	64,148,729	64,790,216	65,438,118
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30.00	64,827,180	68,921,528	69,610,743	70,306,850	71,009,919	71,720,018	72,437,218	73,161,591	73,893,206
6	Medium Warehouse (2)	2	Jan-23	1,848,000	30.00	20,209,283	20,411,376	20,615,489	20,821,644	21,029,861	21,240,159	21,452,561	21,667,086	21,883,757
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0	0	0
Total EAV All Components						286,497,932	306,194,932	309,256,882	312,349,450	315,472,945	318,627,674	321,813,951	325,032,091	328,282,412
I. Incremental Property Taxes:														
(a)	Base EAV					2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b)	Incremental EAV					283,983,560	303,680,560	306,742,510	309,835,078	312,958,573	316,113,302	319,299,578	322,517,719	325,768,040
(c)	Tax Rate - 8.5381%					8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d)	Total Est. Incremental Property Taxes					20,886,522	24,246,800	25,928,550	26,189,982	26,454,029	26,720,716	26,990,070	27,262,117	27,536,885
(e) Incremental Property Taxes														
(f)	Est. Incremental Property Taxes Available					20,886,522	24,246,800	25,928,550	26,189,982	26,454,029	26,720,716	26,990,070	27,262,117	27,536,885
(g)	Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(h)	Carryforward of Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(i)	Incremental Property Taxes					20,886,522	24,246,800	25,928,550	26,189,982	26,454,029	26,720,716	26,990,070	27,262,117	27,536,885
(j)	Cumulative Incremental Property Taxes					77,159,180	101,405,980	127,334,530	153,524,512	179,978,541	206,699,257	233,689,327	260,951,444	288,488,329
(k)	NPV of Incremental Property Taxes @ 6.0%					51,154,786	64,694,073	78,352,909	91,368,528	103,771,209	115,589,808	126,851,821	137,583,452	147,809,671

Preliminary Draft (Baseline)
Proposed Project
Projected Incremental Taxes

Proposed Project Projected Incremental Taxes						TIF Year		2036	2037	2038	2039	2040	TIF Expiration 2041	Final Collection 2042
								17	18	19	20	21	22	23
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./ # Units	Market Value Sq. Ft./Unit									
1	Manufacturing (1)	2	Jan-24	1,458,000	32.00	18,600,625	18,786,632	18,974,498	19,164,243	19,355,885	19,549,444	19,744,939		
2	Manufacturing (2)	2	Jan-27	435,000	32.00	5,549,569	5,605,065	5,661,116	5,717,727	5,774,904	5,832,653	5,890,980		
3	Large Warehouse (1)	2	Jan-21	12,089,000	30.00	144,587,808	146,033,686	147,494,023	148,968,963	150,458,653	151,963,239	153,482,872		
4	Large Warehouse (2)	2	Jan-22	5,526,000	30.00	66,092,500	66,753,425	67,420,959	68,095,168	68,776,120	69,463,881	70,158,520		
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30.00	74,632,139	75,378,460	76,132,245	76,893,567	77,662,503	78,439,128	79,223,519		
6	Medium Warehouse (2)	2	Jan-23	1,848,000	30.00	22,102,595	22,323,621	22,546,857	22,772,326	23,000,049	23,230,049	23,462,350		
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0		
Total EAV All Components						331,565,236	334,880,888	338,229,697	341,611,994	345,028,114	348,478,395	351,963,179		
I. Incremental Property Taxes:														
(a) Base EAV						2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372		
(b) Incremental EAV						329,050,864	332,366,516	335,715,325	339,097,622	342,513,742	345,964,023	349,448,807		
(c) Tax Rate - 8.5381%						8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%		
(d) Total Est. Incremental Property Taxes						27,814,401	28,094,692	28,377,786	28,663,710	28,952,494	29,244,166	29,538,754		
(e) Incremental Property Taxes														
(f) Est. Incremental Property Taxes Available						27,814,401	28,094,692	28,377,786	28,663,710	28,952,494	29,244,166	29,538,754		
(g) Administrative Costs						0	0	0	0	0	0	0		
(h) Carryforward of Administrative Costs						0	0	0	0	0	0	0		
(i) Incremental Property Taxes						27,814,401	28,094,692	28,377,786	28,663,710	28,952,494	29,244,166	29,538,754		
(j) Cumulative Incremental Property Taxes						316,302,730	344,397,422	372,775,208	401,438,918	430,391,412	459,635,578	489,174,332		
(k) NPV of Incremental Property Taxes @ 6.0%						157,554,274	166,839,935	175,688,263	184,119,848	192,154,313	199,810,355	207,105,794		

EXHIBIT B - CONSERVATIVE

PRELIMINARY - FOR DISCUSSION PURPOSES ONLY

**Preliminary Draft (Conservative)
Proposed Project
Preliminary User Assumptions**

Component Name	Project Description	Class Code	Occupancy Date	Building Sq. Ft./ # Units	Avg. Initial Market Value Sq. Ft./Unit
1	Manufacturing (1)	2	Jan-27	972,000	28
2	Manufacturing (2)	2	Jan-30	290,000	28
3	Large Warehouse (1)	2	Jan-22	12,089,000	26
4	Large Warehouse (2)	2	Jan-23	4,605,000	26
5	Medium Warehouse (1)	2	Jan-23	4,992,000	26
6	Medium Warehouse (2)	2	Jan-25	1,848,000	26
Totals				24,796,000	

Notes:

Preliminary Draft (Conservative)
Proposed Project
Projected Incremental Taxes

						2018	2019	2020	2021	2022	2023	2024	2025	2026
						TIF Year								
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft. / # Units	Market Value Sq. Ft./Unit			1	2	3	4	5	6	7
1	Manufacturing (1)	2	Jan-27	972,000	28.00	0	0	0	0	0	0	0	1,215,680	2,506,202
2	Manufacturing (2)	2	Jan-30	290,000	28.00	0	0	0	0	0	0	0	0	0
3	Large Warehouse (1)	2	Jan-22	12,089,000	26.00	0	0	4,857,570	9,856,934	14,910,711	25,023,798	30,374,838	35,783,942	46,407,680
4	Large Warehouse (2)	2	Jan-23	4,605,000	26.00	0	0	0	4,111,520	6,350,359	8,524,941	12,800,299	17,160,312	17,425,753
5	Medium Warehouse (1)	2	Jan-23	4,992,000	26.00	0	0	0	2,785,655	8,440,636	11,412,127	14,396,312	17,439,039	17,707,268
6	Medium Warehouse (2)	2	Jan-25	1,848,000	26.00	0	0	0	0	0	2,103,912	4,295,896	4,431,764	6,596,825
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0	0	0
Total EAV All Components						0	0	4,857,570	16,754,110	31,701,606	47,064,778	61,867,345	76,030,737	90,643,728
I. Incremental Property Taxes:														
(a) Base EAV						2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b) Incremental EAV						0	0	2,343,198	14,239,738	29,187,234	44,550,406	59,352,973	73,616,366	88,129,356
(c) Tax Rate - 8.5381%						8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d) Total Est. Incremental Property Taxes						0	0	0	200,065	1,215,803	2,492,035	3,803,758	5,067,616	6,276,901
(e) Incremental Property Taxes														
(f) Est. Incremental Property Taxes Available						0	0	0	200,065	1,215,803	2,492,035	3,803,758	5,067,616	6,276,901
(g) Administrative Costs			Not applicable			0	0	0	0	0	0	0	0	0
(h) Carryforward of Administrative Costs			Not applicable			0	0	0	0	0	0	0	0	0
(i) Incremental Property Taxes						0	0	0	200,065	1,215,803	2,492,035	3,803,758	5,067,616	6,276,901
(j) Cumulative Incremental Property Taxes						0	0	0	200,065	1,415,868	3,907,903	7,711,661	12,779,277	19,056,178
(k) NPV of Incremental Property Taxes @ 6.0%							0	0	167,978	1,131,008	2,993,202	5,674,701	9,044,955	12,983,161

Preliminary Draft (Conservative)
Proposed Project
Projected Incremental Taxes

						2027	2028	2029	2030	2031	2032	2033	2034	2035
TIF Year						8	9	10	11	12	13	14	15	16
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./ # Units	Market Value Sq. Ft./Unit									
1	Manufacturing (1)	2	Jan-27	972,000	28.00	3,771,379	5,061,609	6,377,266	7,718,731	9,086,387	10,426,987	10,531,257	10,636,570	10,742,935
2	Manufacturing (2)	2	Jan-30	290,000	28.00	0	747,386	1,561,779	2,339,806	3,080,131	3,110,932	3,142,042	3,173,462	3,205,197
3	Large Warehouse (1)	2	Jan-22	12,089,000	26.00	52,127,118	57,908,442	69,064,492	75,169,741	81,390,168	93,101,649	99,560,932	108,191,000	118,480,572
4	Large Warehouse (2)	2	Jan-23	4,605,000	26.00	21,917,084	26,496,498	26,858,145	31,574,611	36,382,721	36,846,159	41,797,281	46,792,934	47,260,863
5	Medium Warehouse (1)	2	Jan-23	4,992,000	26.00	20,793,981	26,879,396	30,212,998	33,561,756	36,974,470	37,443,826	40,906,907	47,555,034	51,232,623
6	Medium Warehouse (2)	2	Jan-25	1,848,000	26.00	8,804,744	8,988,516	11,263,405	13,582,893	13,817,347	16,206,732	18,592,219	18,778,142	18,965,923
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0	0	0
Total EAV All Components						107,414,306	126,081,847	145,338,084	163,947,538	180,731,244	197,136,186	214,530,639	233,127,142	249,888,114
I. Incremental Property Taxes:														
(a)	Base EAV					2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b)	Incremental EAV					104,899,934	123,567,475	142,823,712	161,433,166	178,216,872	194,621,814	212,016,267	230,612,770	247,373,742
(c)	Tax Rate - 8.5381%					8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d)	Total Est. Incremental Property Taxes					7,524,573	8,956,461	10,550,315	12,194,431	13,783,325	15,216,335	16,617,005	18,102,161	19,689,949
(e)	Incremental Property Taxes													
(f)	Est. Incremental Property Taxes Available					7,524,573	8,956,461	10,550,315	12,194,431	13,783,325	15,216,335	16,617,005	18,102,161	19,689,949
(g)	Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(h)	Carryforward of Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(i)	Incremental Property Taxes					7,524,573	8,956,461	10,550,315	12,194,431	13,783,325	15,216,335	16,617,005	18,102,161	19,689,949
(j)	Cumulative Incremental Property Taxes					26,580,751	35,537,212	46,087,526	58,281,958	72,065,283	87,281,618	103,898,623	122,000,784	141,690,733
(k)	NPV of Incremental Property Taxes @	6.0%				17,436,943	22,438,185	27,995,959	34,056,218	40,518,378	47,248,578	54,182,273	61,308,122	68,620,268

Preliminary Draft (Conservative)
Proposed Project
Projected Incremental Taxes

						TIF Year		2036	2037	2038	2039	2040	TIF	Final
								17	18	19	20	21	Expiration	Collection
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./ # Units	Market Value Sq. Ft./Unit								2041	2042
1	Manufacturing (1)	2	Jan-27	972,000	28.00			10,860,365	10,958,868	11,068,457	11,179,142	11,290,933	11,403,842	11,517,881
2	Manufacturing (2)	2	Jan-30	290,000	28.00			3,237,249	3,269,621	3,302,317	3,335,341	3,368,694	3,402,381	3,436,405
3	Large Warehouse (1)	2	Jan-22	12,089,000	26.00			125,309,434	126,562,528	127,828,153	129,106,435	130,397,499	131,701,474	133,018,489
4	Large Warehouse (2)	2	Jan-23	4,605,000	26.00			47,733,472	48,210,807	48,692,915	49,179,844	49,671,642	50,168,359	50,670,042
5	Medium Warehouse (1)	2	Jan-23	4,992,000	26.00			51,744,949	52,262,399	52,785,023	53,312,873	53,846,002	54,384,462	54,928,306
6	Medium Warehouse (2)	2	Jan-25	1,848,000	26.00			19,155,582	19,347,138	19,540,609	19,736,016	19,933,376	20,132,709	20,334,037
0		0	Jan-00	0	0.00			0	0	0	0	0	0	0
Total EAV All Components								258,031,051	260,611,361	263,217,475	265,849,650	268,508,146	271,193,228	273,905,160
I. Incremental Property Taxes:														
(a)	Base EAV							2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b)	Incremental EAV							255,516,679	258,096,989	260,703,103	263,335,278	265,993,774	268,678,856	271,390,788
(c)	Tax Rate - 8.5381%							8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d)	Total Est. Incremental Property Taxes							21,121,017	21,816,270	22,036,579	22,259,092	22,483,829	22,710,814	22,940,069
(e)	Incremental Property Taxes													
(f)	Est. Incremental Property Taxes Available							21,121,017	21,816,270	22,036,579	22,259,092	22,483,829	22,710,814	22,940,069
(g)	Administrative Costs		Not applicable					0	0	0	0	0	0	0
(h)	Carryforward of Administrative Costs		Not applicable					0	0	0	0	0	0	0
(i)	Incremental Property Taxes							21,121,017	21,816,270	22,036,579	22,259,092	22,483,829	22,710,814	22,940,069
(j)	Cumulative Incremental Property Taxes							162,811,750	184,628,020	206,664,599	228,923,690	251,407,520	274,118,334	297,058,403
(k)	NPV of Incremental Property Taxes @ 6.0%							76,019,885	83,230,446	90,101,556	96,649,188	102,888,565	108,834,194	114,499,899

EXHIBIT C - AGGRESSIVE

PRELIMINARY - FOR DISCUSSION PURPOSES ONLY

Preliminary Draft (Aggressive)
Proposed Project
Preliminary User Assumptions

Component Name	Project Description	Class Code	Occupancy Date	Building Sq. Ft. / # Units	Avg. Initial Market Value Sq. Ft./Unit
1	Manufacturing (1)	2	Jan-24	1,458,000	35
2	Manufacturing (2)	2	Jan-27	435,000	35
3	Large Warehouse (1)	2	Jan-21	12,089,000	30
4	Large Warehouse (2)	2	Jan-23	5,526,000	30
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30
6	Medium Warehouse (2)	2	Jan-24	1,848,000	30
Totals				27,596,000	

Notes:

Preliminary Draft (Aggressive)
Proposed Project
Projected Incremental Taxes

						2018	2019	2020	2021	2022	2023	2024	2025	2026
						TIF Year								
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./# Units	Market Value Sq. Ft./Unit			1	2	3	4	5	6	7
1	Manufacturing (1)	2	Jan-24	1,458,000	35.00	0	0	0	0	2,949,817	7,448,289	9,089,242	13,738,934	18,417,551
2	Manufacturing (2)	2	Jan-27	435,000	35.00	0	0	0	0	0	0	0	2,720,271	5,494,948
3	Large Warehouse (1)	2	Jan-21	12,089,000	30.00	0	5,549,395	22,419,556	45,287,503	62,893,019	80,846,118	99,151,989	117,815,892	130,893,456
4	Large Warehouse (2)	2	Jan-23	5,526,000	30.00	0	0	0	4,744,062	19,196,009	33,875,921	48,878,115	59,240,275	59,832,678
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30.00	0	0	6,364,787	19,285,306	32,463,598	42,624,705	52,985,787	63,549,828	67,563,501
6	Medium Warehouse (2)	2	Jan-24	1,848,000	30.00	0	0	0	4,759,515	9,666,245	14,618,088	19,614,931	19,811,080	20,009,191
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0	0	0
Total EAV All Components						0	5,549,395	28,784,343	74,076,385	127,138,689	179,413,120	229,720,063	276,876,281	302,211,325
I. Incremental Property Taxes:														
(a)	Base EAV					2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b)	Incremental EAV					0	3,035,023	26,269,971	71,562,013	124,624,317	176,898,748	227,205,691	274,361,909	299,696,953
(c)	Tax Rate - 8.5381%					8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d)	Total Est. Incremental Property Taxes					0	0	259,133	2,242,956	6,110,036	10,640,549	15,103,792	19,399,049	23,425,294
(e)	Incremental Property Taxes													
(f)	Est. Incremental Property Taxes Available					0	0	259,133	2,242,956	6,110,036	10,640,549	15,103,792	19,399,049	23,425,294
(g)	Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(h)	Carryforward of Administrative Costs		Not applicable			0	0	0	0	0	0	0	0	0
(i)	Incremental Property Taxes					0	0	259,133	2,242,956	6,110,036	10,640,549	15,103,792	19,399,049	23,425,294
(j)	Cumulative Incremental Property Taxes					0	0	259,133	2,502,090	8,612,126	19,252,675	34,356,467	53,755,516	77,180,810
(k)	NPV of Incremental Property Taxes @ 6.0%						0	230,628	2,113,857	6,953,578	14,904,815	25,552,393	38,453,868	53,151,188

Preliminary Draft (Aggressive)
Proposed Project
Projected Incremental Taxes

						2027	2028	2029	2030	2031	2032	2033	2034	2035
						8	9	10	11	12	13	14	15	16
TIF Year														
Component Name	Project Description	Class Code	Occupancy Date	Sq. Ft./ # Units	Market Value Sq. Ft./Unit									
1	Manufacturing (1)	2	Jan-24	1,458,000	35.00	18,601,726	18,767,743	18,975,621	19,165,377	19,357,031	19,550,601	19,746,107	19,943,568	20,143,004
2	Manufacturing (2)	2	Jan-27	435,000	35.00	5,549,898	5,605,397	5,661,451	5,718,065	5,775,246	5,832,998	5,891,328	5,950,242	6,009,744
3	Large Warehouse (1)	2	Jan-21	12,089,000	30.00	132,202,391	133,524,415	134,859,659	136,208,256	137,570,338	138,946,042	140,335,502	141,738,857	143,156,246
4	Large Warehouse (2)	2	Jan-23	5,526,000	30.00	60,431,004	61,035,315	61,645,666	62,262,124	62,884,746	63,513,593	64,148,729	64,790,216	65,438,118
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30.00	68,239,136	68,921,528	69,610,743	70,306,850	71,009,919	71,720,018	72,437,218	73,161,591	73,893,206
6	Medium Warehouse (2)	2	Jan-24	1,848,000	30.00	20,209,283	20,411,376	20,615,489	20,821,644	21,029,861	21,240,159	21,452,561	21,667,086	21,883,757
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0	0	0
Total EAV All Components						305,233,438	308,285,773	311,368,631	314,482,317	317,627,140	320,803,411	324,011,446	327,251,560	330,524,076
L. Incremental Property Taxes:														
(a) Base EAV						2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b) Incremental EAV						302,719,066	305,771,401	308,854,259	311,967,945	315,112,768	318,289,039	321,497,074	324,737,188	328,009,704
(c) Tax Rate - 8.5381%						8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d) Total Est. Incremental Property Taxes						25,588,426	25,846,457	26,107,068	26,370,285	26,636,135	26,904,643	27,175,838	27,449,742	27,726,386
(e) Incremental Property Taxes														
(f) Est. Incremental Property Taxes Available						25,588,426	25,846,457	26,107,068	26,370,285	26,636,135	26,904,643	27,175,838	27,449,742	27,726,386
(g) Administrative Costs						0	0	0	0	0	0	0	0	0
(h) Carryforward of Administrative Costs						0	0	0	0	0	0	0	0	0
(i) Incremental Property Taxes						25,588,426	25,846,457	26,107,068	26,370,285	26,636,135	26,904,643	27,175,838	27,449,742	27,726,386
(j) Cumulative Incremental Property Taxes						102,769,236	128,615,692	154,722,760	181,093,046	207,729,181	234,633,824	261,809,660	289,259,402	316,985,788
(k) NPV of Incremental Property Taxes @ 6.0%						68,296,937	82,729,464	96,482,341	109,587,565	122,075,625	133,975,575	145,315,102	156,120,590	166,417,184

Proposed Project
Projected Incremental Taxes

		TIF Year				2036	2037	2038	2039	2040	2041	2042
						17	18	19	20	21	22	23
Component	Project Description	Class Code	Occupancy	Sq. Ft. / # Units	Market Value							
1	Manufacturing (1)	2	Jan-24	1,458,000	35.00	20,344,434	20,547,878	20,753,357	20,960,891	21,170,500	21,382,205	21,596,027
2	Manufacturing (2)	2	Jan-27	435,000	35.00	6,069,841	6,130,540	6,191,845	6,253,764	6,316,301	6,379,464	6,443,259
3	Large Warehouse (1)	2	Jan-21	12,089,000	30.00	144,587,808	146,033,696	147,494,023	148,968,963	150,458,653	151,963,239	153,482,871
4	Large Warehouse (2)	2	Jan-23	5,526,000	30.00	66,092,500	66,753,425	67,420,959	68,095,168	68,776,120	69,463,881	70,158,520
5	Medium Warehouse (1)	2	Jan-22	6,240,000	30.00	74,632,139	75,378,460	76,132,245	76,893,567	77,662,503	78,439,128	79,223,519
6	Medium Warehouse (2)	2	Jan-24	1,848,000	30.00	22,102,595	22,323,621	22,546,857	22,772,326	23,000,049	23,230,049	23,462,350
0		0	Jan-00	0	0.00	0	0	0	0	0	0	0
Total EAV All Components						333,829,316	337,167,610	340,539,286	343,944,679	347,384,125	350,857,967	354,366,546
I. Incremental Property Taxes:												
(a) Base EAV						2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372	2,514,372
(b) Incremental EAV						331,314,944	334,653,238	338,024,914	341,430,307	344,869,753	348,343,595	351,852,174
(c) Tax Rate = 8.5381%						8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%	8.5381%
(d) Total Est. Incremental Property Taxes						28,005,797	28,288,001	28,573,028	28,860,905	29,151,661	29,445,324	29,741,924
(e) Incremental Property Taxes												
(f) Est. Incremental Property Taxes Available						28,005,797	28,288,001	28,573,028	28,860,905	29,151,661	29,445,324	29,741,924
(g) Administrative Costs						0	0	0	0	0	0	0
(h) Carryforward of Administrative Costs						0	0	0	0	0	0	0
(i) Incremental Property Taxes						28,005,797	28,288,001	28,573,028	28,860,905	29,151,661	29,445,324	29,741,924
(j) Cumulative Incremental Property Taxes						344,991,584	373,279,586	401,852,614	430,713,519	459,865,180	489,310,504	519,052,429
(k) NPV of Incremental Property Taxes @ 6.0%						176,228,841	185,578,383	194,487,598	202,977,189	211,066,924	218,775,629	226,121,246

